Abstracts and Posters

24 May 2023
Weill Cornell Medicine

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Background
• Hospital Medicine (HM) providers regularly fail to capture the complexity of their patients in their notes.
• Information coded from notes impacts quality metrics including the Mortality Index (MI) and Length of Stay Variance (vLOS). It also impacts risk adjustment models for certain Hospital Acquired Infections (HAIs) and plays a role in determining hospital reimbursement.
• Compared to peers, it appears that our patients are less complex, spend more time in the hospital, and die more frequently than those admitted to other hospitals.
• This is not true. A key driver to our apparent poor performance is that we capture key diagnoses at or below the 25th percentile for academic medical centers.

Aim Statement
• The primary aim of this project was to improve the capture rate of high impact diagnoses on the WC/LMH PA services from below the 25th percentile to the 75th percentile. Target diagnoses: fluid and electrolyte disorders, sepsis, respiratory failure, encephalopathy.

Design/Methods
• Intervention based study targeting all WCMC Hospitalists with educational material re: CDI starting 7/2022.
• Interventions included:
  • New MD role within CDI team
  • Updated new faculty orientation
  • Two new talks to faculty re: Clinical Documentation
  • New 5-min CDI update at bi-weekly faculty meetings
  • 1:1 meetings with outlier faculty
  • New CDI query escalation protocol
  • Close collaboration between MD and CDI team
• Diagnosis capture rate for all discharges was reviewed comparing AY2023 (intervention period) to AY2022 (baseline)

Results
• Statistically significant improvements in capture rate for three out of the four target diagnoses
  • Though small in absolute %, these changes likely represent appreciable improvement in percentile performance*
  • Statistically significant reduction in mortality index

Barriers
• Challenging to consistently capture all providers with education (30-40% group attendance at meetings)
• Limitations to results:
  • Current data/analytic systems and support make it challenging to reliably access this data
  • We were unable to distinguish PA service vs Housestaff service discharges, likely diluting positive results
  • *Performance percentiles are currently only available at the Institutional (not division) level

Conclusions
• Education improved Hospital Medicine documentation practices. Future efforts will focus on EMR tools that make it easier to document accurately for ALL providers and remove the need for an individual provider to have received specific education.
• Outside of this presented data, much was accomplished with the addition of MD members to the CDI team.
  • Generation of new group/provider level reports
  • Improved understanding of provider workflows and optimization of communication practices
  • Provider input on strategic decisions regarding the future of CDI for the enterprise
  • Development of new tools to improve CDI by harnessing the power of the EMR and reducing burden on providers.

Next Steps
• New EMR tools including already rolled out .qualityadmission smarttext are expected to make it easier for providers to capture missed diagnoses
Background

• Catheter-associated urinary tract infections (CAUTIs) are urinary tract infections that occur in the context of an indwelling foley catheter
• CAUTIs represent approximately 9% of all healthcare acquired infections and are associated with increased cost and poor clinical outcomes
• Most CAUTIs are preventable
• Studies have shown an association between foley/intrauterine catheter (IUC) days and CAUTIs

Although patients are sicker on stepdown units compared to average patients at NYP WCMC, there remains room for further improvement, especially those with IUCs, are typically much sicker than average patients at NYP WCMC.

Project Intervention

<table>
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<tr>
<th>Medical Unit</th>
<th>Median IUC Duration</th>
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<tr>
<td>11SA</td>
<td>9.2 days</td>
</tr>
<tr>
<td>5W</td>
<td>9.9 days</td>
</tr>
<tr>
<td>5S</td>
<td>9.7 days</td>
</tr>
<tr>
<td>NYP WCMC</td>
<td>2.5 days</td>
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Although patients are sicker on stepdown units compared to general units, this level of disparity is disproportionate and creates an opportunity for improvement.

Driver Diagram

<table>
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<th>SECONDARY DRIVERS</th>
<th>CHANGE IDEAS</th>
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For housestaff patients admitted to 11SA with a new IUC from 9/1/22 to 3/1/23 compared to prior 6 months, intervention led to:

- Reduction of total IUC days from 218 days to 104 days (52% reduction)
- Reduction of median IUC days from 4.6 days to 3.3 days (28% reduction)
- CAUTI Incidence: Reduction of Incidence CAUTI from N=2 to N=1

Next Steps

• Ongoing data collection to assess sustainability; typically process changing interventions are more sustainable
• Intervention is well-poised to scale further as part of broader NYP efforts (easy to implement, technical capabilities are already in place)
• Goal is to target larger housestaff audience as well as APPs
• Ongoing work with EPIC to further customize dotphrases, patient dashboard, etc.
• Ongoing work to specifically highlight patients with prolonged IUC duration for further review and targeting

Acknowledgements

• Dr. Jennifer Lee, Dr. Robert Kim, Ericka Fong, Sawida Worley, and QIA Class of 2023.
• Nadine Rosenthal and Jules Motal for nursing leadership.
• Linda Gerber for assistance with project design.
• James Lam for EPIC Informatics support.
Improving Communication in Neonatal Emergencies by Establishing a Neonatal Resuscitation Team (NRT) in a Community Hospital Affiliated with an Academic Medical Center

Annual WCM Quality Improvement & Patient Safety Poster Symposium | May 24, 2023

Johanna Calo, MD3, Priyanka Tiwari MD3, Lyubov Osagie, RN1, Aimee Parow, MD3, Barbara Alba, PhD, RN1, Cynthia Isedeh, DO2, Carolyn Ochoa, MD2, Bridget O’Hara, PA2, Szilvia Nagy, MD1, Julia Cron, MD1, Snezana Nena Osorio MD MS2

1 Department of Obstetrics and Gynecology, Lower Manhattan Hospital, 2Department of Pediatrics, New York Presbyterian-Weill Cornell Medical Center 3 Division of Newborn Medicine

Background

• After birth, approximately 5% of term newborns will receive positive-pressure ventilation (PPV), 2% of term newborns will be intubated and 1 to 3 per 1,000 will receive chest compressions or emergency medications
• Because the need for assistance cannot always be predicted, teams need to be prepared to provide these lifesaving interventions quickly and efficiently at every birth
• The current method of communication between OB and NICU is outdated. Labor and delivery nurses typically call the Pediatrician or the Pediatric PAs to attend routine deliveries
• If the newborn requires resuscitation, a phone call is made to the Neonatologist as well as the NICU nurses
• Establishing a Neonatal Resus Team (NRT) that can be rapidly mobilized during a resuscitation, will eliminate the need to make multiple phone calls and allow more team members to focus on the task at hand
• The NRT includes Pediatrics, Neonatology, NICU nurses, Respiratory Therapists and Anesthesia

Methods

Study Design:
• This ongoing QI study utilized the Model for Improvement with a series of sequential interventions
• Baseline data were collected from May to June 18, 2022.
• The following family of measures were used:
  1. number of deliveries with NRT indications for delivery room attendance (process)
  2. number of Epic chat notifications generated (outcome)
  3. number of deliveries with NRT attendance (outcome)

Analysis: Run charts and statistical process control charts (P charts) were used to display and analyze data.

Results

A total of 1,398 maternal charts and their corresponding baby charts were reviewed for any indications for DR attendance by the NRT between May 1, 2022 and January 31, 2023
• Baseline data showed that 61/335 deliveries (13%) had indications for DR attendance by the NRT
  • the NRT was present for 64% of these deliveries
  • only 2% of the NRT-indicated deliveries having an EMR chat generated
• In the intervention period, out of 1,063 deliveries, 238 (22%) had indications for NRT attendance
  • there was no CL change in the NRT attendance at deliveries
  • there was a CL change from 13% to 62% with an EMR chat generated
• There were no serious safety events in the NICU

SMART Aims

By July 2023, the QI Team will:
1. Increase the number of appropriate emergency alerts and notifications to the NRT as outlined in the process map, to >50%
2. Improve the rate of timely delivery room attendance by the Neonatal Resuscitation team to >75%

Impact and Future Directions

• The creation of a process map to alert the NRT was effective at increasing the number of appropriate emergency notifications but has not yet shown an increase in the attendance of the NRT at appropriately indicated deliveries.
• Next steps include modification of delivery room guidelines to optimize appropriate provider attendance at delivery.
A quality improvement initiative improved timeliness and frequency of Kangaroo Care in the first week of life in preterm infants with protocol development and information dissemination.

Multidisciplinary involvement and sequential efforts are necessary to make and sustain changes regarding developmental care.

Improving quality of care can lead to improvement in disparities.

**RESULTS**

- 1,414 charts reviewed, 62 caregivers surveyed
- Decrease in the mean age in days at first KC in preterm infants from 9.8 to 5.9 days (Fig 1) for those who had at least one session of KC
- Increase in the mean number of days a preterm infant received any KC in first week of life from 1 to 1.4 days
- ~50% of infants (overall and preterm) received KC in the first week of life
- 30% of all infants (38% of preterm infants) were discharged on exclusive breast milk feeding
- No change in social work referrals for caregiver anxiety and depression, GAD-7, and PHQ-2 scores from Q4 2021 to Q4 2022 (P=0.18, P=0.57, and P=0.58, respectively)
- Racial disparities noted in 2021 improved in 2022: infants of Black race held later (6 vs 2 days, P=0.003) and 60% less (P=0.005) in 2021 vs 2022

**FUTURE DIRECTIONS**

- Incorporation of KC practice during rounds
- Evaluate relationship between KC provision and exclusive breast milk feeding in the first month of life
- Expand testing for caregiver anxiety and depression
- Understand and address differences in practices according to race
Background
• Exposure to nephrotoxic medications (NTMx) is a risk factor for developing acute kidney injury (AKI)
• Creatinine is inconsistently monitored in pediatric patients at risk for AKI leading to poor identification and underdiagnosis of AKI
• Nephrotoxin-related AKI (NAKI) is associated with increased hospital cost, length of stay and risk for chronic kidney disease
• Social determinants of health are known to impact rates of NAKI

Problem
• Exposure to nephrotoxic medications increases the risk for AKI
• No system for identifying patients receiving NTMx and at risk for AKI
• Limited creatinine monitoring leads to underdiagnosis of AKI

Objective/ Aim Statement
• We aim to reduce exposure to nephrotoxic medications and nephrotoxic medication-associated acute kidney injury in non-ICU pediatric patients by 50% by December 31, 2023
• We will examine the association between social determinants of health (SDH) and NAKI.

Design and Methods
Study Population
• Patients 18 years and younger admitted to non-ICU Pediatric Units at Weill Cornell
• Exclusion Criteria: End-stage kidney disease on dialysis

Operational Definitions
• Exposure criteria: 3 or more nephrotoxic medications* in 24 hours, 3+ days of IV aminoglycoside or vancomycin (*some medications count as exposure for 7 days)
• AKI defined as 50% increase in creatinine above baseline, or 0.3mg/dL increase within 48 hours after exposure to NTMx

Outcome Measure
• NTMx exposure per 1000 patient days
• NTMx exposed patients who develop AKI (NAKI) per 1000 patient days
• % NTMx exposures that develop NAKI

Process Measure
• Percent of patients correctly identified by EPIC trigger tool
• Percent of patients with NTMx exposure in whole creatinine monitoring is implemented
• Percent of providers contacted after initial exposure is identified

Balancing Measures
• Percent of persistently positive blood cultures
• Increased frequency of blood draws

Findings
• Developed EPIC Trigger tool with assistance of EPIC team and pharmacy teams
• Review of baseline NTMx and NAKI between January 2021 and December 2022 (SPC charts below)
• NAKI rates are consistent with published rates from peer centers
• Validation of data capture and EPIC Reporting tool in process

Conclusions/Lessons Learned
• Consistent and accurate data capture is critical for reporting and challenging to accomplish
• It is helpful to learn from other centers who have implemented a similar process
• EPIC and IT support and resources are key for developing tools to automate complex processes

Next Steps
• We will work to continue to validate baseline data and EPIC reporting tool accuracy
• After validation of baseline data and EPIC reporting tool, analyze data collected between January 2023 to current
• Incorporate analysis of social determinants of health (SDH) with both baseline and prospective data
• Ongoing review with critical stakeholders to effect awareness and culture change around exposure to nephrotoxic medications and monitoring for AKI
• Rollout to ICU settings
• Rollout to network hospitals
• Anticipate formal bundle from Solutions for Patient Safety (SPS) around NAKI

References:
Adaption of a Simplified Preoperative Venous Thromboembolism Risk Assessment Model for Same-Day Admit Surgical Patients

Annual Weill Cornell Medicine Quality Improvement and Patient Safety Poster Symposium | May 24, 2023

Shelby Badani, MD, MS, MSPH, Daniel Crossman MD, Jennifer Inhae Lee MD, Patricia Fogarty-Mack MD

Problem Statement

- Venous thromboembolic events (VTE) are a leading cause of post-operative morbidity and mortality.
- Currently, NYP EPIC EMR displays the Caprini Risk Assessment Model (RAM) ranges as references to classify a patient as high risk, moderate risk or low risk for DVT/VTE within an anticoagulation order set.
- The goal of this project is to improve ease of risk stratification through a simplified scoring system in order to improve anticoagulation prescribing.
- Mlaver et al. describe a scoring system (COBRA) developed for brevity and ease of obtaining the five risk factors involved:
  - Cancer
  - "Old" (Age >/= 60)
  - BMI (>/= 30)
  - Black race
  - American Society of Anesthesiologists Physical Status (ASA-PS) score.
- A shorter risk assessment would improve ease of use for the ordering provider with routinely available EMR data, which may even be automated.

Objective/Aim Statement

The aim of this project is to evaluate the concordance of Caprini and COBRA in our surgical population and determine the feasibility of utilizing COBRA as a RAM to facilitate chemoprophylaxis.

Once adopted, the plan is to compare the percentage of completed Caprini RAM and COBRA RAM scores of same-day surgical patients before adoption of COBRA RAM to post-adoption scores and ordering of anticoagulation. The goal was to achieve a 15% increase in pre-operative VTE risk assessment provider participation.

Design/Methods

This project relies primarily on chart review for baseline data and prospective observational data to determine if RAM data is impacting pre-operative VTE risk assessment provider participation.

After RAM implementation, surveys will be utilized in addition to determine prescriber ease of use and impact on overall ordering.

Concordance

Caprini and COBRA concordance for classification as high risk for VTE (Caprini score >/= 3, COBRA >/=4) was 57.9% of 157 reviewed cases that met this criteria.

Only 44.5% of patients had concordant scores with highest risk Caprini classification (Caprini >/=5)

Pre-Implementation data collection ongoing

Comparison of Caprini, COBRA and alternative ambulatory RAM is currently being reviewed by surgical champion team. Based on the concordance and applicability to patient population, RAM will be utilized pre-operatively to inform chemoprophylaxis prescribing.

Challenges

Given the complex interplay of surgical and patient factors affecting the risk versus benefit discussion around pre-operative heparin prescribing, identifying a surgical champion has been critical.

Given the prescribing preferences of surgeons and that the proposed RAM is an added element to current workflow, finding a committed surgical service was a primary limitation.

Currently, surgical champion is reviewing multiple RAM scores to find concordance and applicability to the proposed patient population prior to trial of adopting routine use.

Next Steps

Following this evaluation, next steps would include:

- Adaptation of a new RAM as a pilot by a single surgical service
- Evaluation of RAM impact on chemoprophylaxis prescribing pre and post-implementation
- Survey of prescribers to evaluate for ease of use, impact on decision-making and sustainability
- Explore feasibility of EPIC automation of RAM calculation
- Trial of a Best Practice Advisory prompt within the EMR that highlights the patient risk score to inform prescribing to all surgical services.

Figure 1. Process Map detailing the Pre-operative heparin ordering process from surgical booking to post-operative order placement.

Figure 2. Driver Diagram for pre-operative heparin ordering optimization

Figure 3. Percentage of patients receiving pre-operative heparin over different surgical services in a review of 157 patients with calculated Caprini scores.
Background of the Problem

- Birth trauma has become a distinct syndrome with long-term multisystem effects. A significant cause of birth trauma is analgesia during labor and delivery.
- Prenatal anesthesia education can enhance patient satisfaction, decrease maternal anxiety, and may even reduce postpartum depression.
- LMH OB patients are offered a one-hour session led by an OB Anesthesiologist in English only via a teleconnection platform, but only a small percentage attend.
- Approximately 40% of LMH OB patients are Asian, with a large proportion not identifying English as a primary language.

Objective/Aim Statement

- The aim of this project is to increase participation of obstetric patients at LMH in the prenatal zooms by 25% through increased promotion of the sessions, simplification of the scheduling process, and provision of translated sessions by June 20, 2023.
- A secondary goal of assessing effects on maternal anxiety by the incorporation of a novel survey.

Design/Methods

- Interventionsal study to detect changes in percentages of patients who attend after multiple PDSA iterations.
- Surveys will be given to the patients pre and post sessions. The differences will be examined to determine any effects on maternal anxiety.

Timeline – Scheduling Process Changes

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<tr>
<th>Date</th>
<th>Event Description</th>
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<tr>
<td>7/29/2020</td>
<td>First Prenatal Anesthesia Zoom</td>
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<tr>
<td>3/11/2021</td>
<td>Email Lists Created for Patients to Schedule</td>
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<tr>
<td>5/4/2022</td>
<td>Survey Questions Added to Prenatal Zoom Registration</td>
</tr>
<tr>
<td>5/6/2023</td>
<td>Survey Questions Added to Prenatal Zoom Registration</td>
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Pre/post Session Survey

Results

Participation in prenatal information sessions increased significantly over time.

Conclusions/Lessons Learned

- Self-scheduling and late evening sessions are most preferred by patients.
- Translated, live sessions are time and cost-prohibitive, but recorded sessions are an alternative that is easily accessible.
- Follow-up and frequent reminders are necessary to obtain post-session survey data.

Next Steps

- Send automated reminders to patients to complete post-session surveys.
- Connect with physician partners and Patient Services to offer translated sessions.
- Examine the usage of nitrous oxide post intervention.
- Train more providers to increase session frequency.
- Record session for patients who cannot participate in live sessions.
- Presentation of results to departmental stakeholders, with possible usage of this format at other sites and other areas with the Anesthesiology Department.
Using Community TeleParamedicine to Perform In-Home Fall-Risk Reduction after a Sentinel Emergency Department Encounter

Lynn Jiang MD, Christina McGinnis MBS, Emily Benton MD, Emilee Nawa PA, Michael Stern MD, Brock Daniels MD MPH

Results

• Mean time from ED discharge to initial visit = 10.1 days (STD 9.1)
• Mean time for initial CTP visit to follow-up CTP visit = 19.1 days (STD 5.0)
• All patients except one (first ever patient for this study) received a STEADI evaluation during their initial CTP Visit
• Population with higher all-cause 30 day return for ED visits (18.9% v. 11%) and hospitalizations (20.7% v 4%)
• No change at 30 day follow-up compared to baseline surveys for Stay Independent or Fall Efficacy Score

Identified needs and interventions at initial CTP visit:

Patient enrollment numbers by month

Conclusions

• ED screening and post-ED discharge CTP in-home fall risk reduction evaluation and mitigation is feasible and acceptable
• Successfully completed at-home cognitive impairment screenings and STEADI fall-risk evaluations
• Successful referral to a variety of outpatient resources
• Primary areas for intervention are (1) gait instability and (2) home hazards
• CTP allows for immediate home modifications as well as referral to physical therapy, home services, and/or assistive devices
• Additional medical needs include medication reassessment and further intervention / other formal evaluation for cognitive decline.

Next Steps

In process
• Data collection is ongoing
• Improved workflows for provider interventions for (1) concern for cognitive decline – ie lower MMSE and (2) gait instability – ie prolonged TUG
• Collaboration with the trauma service

Longer Term
• Examine effects on quality of life
• Examine effect on longer-term clinical outcomes
• Expand CTP capacity for increased patient volumes and allow for more rapid follow-up times

Background

• Falls are the leading cause of fatal and nonfatal injuries in adults >65 years of age2 leading to over 3 million annual ED visits.3
• AGS/BGS Clinical Practice Guideline recommends a multi-factorial approach to guide fall-risk assessment. This has been estimated to potentially reduce falls by 24%.4
• ED-initiated fall-risk interventions demonstrate decreased ED utilization and hospitalization.5

PROBLEM STATEMENT:

Despite proven benefit, the vast majority of post-fall ED patients do not undergo any fall-risk evaluation during their ED visit. Even when this does occur, most do not receive any fall prevention follow-up or instructions.4

AIM STATEMENT

• Improve fall-risk reduction over an eight-month period by:
  1) Assessing the feasibility of using the Community Teleparamedicine to improve post-ED discharge fall-risk assessment and care coordination
  2) Reduce ED return visits and/or hospitalizations within 30 days of an index ED visit for a fall-related complaint by 20% through improved screening and referral to the Community Teleparamedicine program

Design

Leverage a pre-existing Emergency department run Community Teleparamedicine program (CTP). CTP dispatches paramedics to patients’ homes and conducts paramedic facilitated telehealth visits with ED physicians. They can conduct at-home assessments, perform point-of-care testing including ECGs, and administer IV medications as well as ordering blood tests, home radiology, and arrange follow-up appointments and home services.

This project proposes a modified version of the STEADI initiative which would utilize CTP in order to implement fall-risk assessment and interventions in patients’ homes post-ED discharge.

As of April 20, 2023

<table>
<thead>
<tr>
<th>Patient Screened</th>
<th>Evaluated</th>
<th>Not Eligible</th>
<th>Not Recruited</th>
<th>Intervene</th>
<th>Not Intervene</th>
<th>Intervene &amp; Not Doc</th>
<th>Not Doc Intervene</th>
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<td>17</td>
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</tr>
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Demographics of Study Population vs Geriatric ED Patients with higher falls-risk

Feasibility metrics

• Number of patients screened / randomized
• Number of completed CTP initial and follow-up visits
• Number of completed 30 day follow-up calls

Outcome metrics

• 20% reduction in ED visits / hospitalizations 30 days post-discharge
• 20% reduction in fear of falling
• >50% completed resource referral

Discussion of psychosocial elements / cognitive impairment

• Depression (PHQ-9)
• MMSE
• R.A. Screen:
• Epilepsy Screening
• CTP Provider Evaluation:
• Provider deemed ineligible (7)
• D/C before approach (117)
• Referral placed: 92
• Stay approach pt:
• CTP visit scheduled 48-72 hours

Status “in process”

Not ESI 1

PATIENT

• Not Hispanic / Latino 373 (78.0%) 70 (76.1%)
• Hispanic / Latino 52 (10.9%) 9 (9.8%)
• Other 90 (18.8%) 4 (4.3%)

Ethnicity

• Black / African American 45 (9.4%) 13 (14.1%)
• White 312 (65.6%) 57 (62.8%)
• Not Hispanic / Latino 373 (78.0%) 70 (76.1%)
• Hispanic / Latino 52 (10.9%) 9 (9.8%)
• Other 90 (18.8%) 4 (4.3%)

Race

• Age >65yo 352 (71.4%) 80 (84.4%)
• Age 65-74 100 (20.6%) 20 (21.3%)
• Age <65 100 (20.6%) 20 (21.3%)

Age

• Male 182 (36.5%) 40 (42.9%)
• Female 300 (63.5%) 56 (60.1%)

Sex

• Urban 312 (65.6%) 57 (62.8%)
• Rural 160 (32.5%) 23 (24.7%)

Location

• High risk Morse (22.7%)
• Low risk Morse (77.3%)

Morse

• STEADI fall-risk evaluations (48.1%)
• D/D fall risk assessments (92.7%)

Fall Risk

Intervene Not Doc Intervene Not Doc Intervene Not Doc
• Intervene Not Doc Intervene Not Doc Intervene Not Doc
• No intervention Not Doc Not intervention Not Doc Not intervention Not Doc

Provider feedback =

Table of completed surveys

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<th>Other</th>
<th>Follow-Up Calls</th>
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References

Incorporating Near-Infrared Spectroscopy (NIRS) in Peripheral Perfusion Monitoring during Peripheral Extracorporeal Membrane Oxygenation (pECMO) for Cardiac Support in Adults and Pediatrics - A Feasibility Study

Annual Weill Cornell Medicine Quality Improvement and Patient Safety Poster Symposium
Monika Tukacs, BSN, RN, CCRN, Erin Iannacone, MD, Ankur Srivastava, MD, Wenna Xi, PhD, Umesh Joashi, MD, Robert Kim, MD | May 24, 2023

BACKGROUND AND PROBLEM

- Veno-arterial extracorporeal membrane oxygenation (V-A ECMO) is the most critical level of life support as a bridge to recovery or transplantation in patients with cardiac failure refractory to other treatments.
- Increasingly, peripherally-inserted ECMO (pECMO) is being performed accessing a femoral artery (FA). However, this can result in serious complications (i.e., ischemia, compartment syndrome, fasciotomy, amputation) if not properly managed.

AIM STATEMENT

- To implement NIRS in 100% of patients cannulated to pECMO in the Cardiothoracic Intensive Care Unit (CTICU) and Pediatric Intensive Care Unit (PICU) at NewYork-Presbyterian/Weill Cornell Medical Center by June 30, 2023.

METHODS

- A single-center feasibility study
  - Staff educated on NIRS implementation
  - NIRS monitoring algorithm placed on ECMO cart at bedside

Study population

- Inclusion criteria: all adult and pediatric patients initiated on pECMO
- Exclusion criteria: any patient cannulated to pECMO without an established ECMO flow

Outcome Measures

- 100% of pECMO patients to have NIRS applied

Process Measures

- NIRS applied within 1 hr of bedside ECMO cannulation/admission with ECMO
- Order placed for NIRS in EMR
- NIRS hourly data entered in EMR
- Manually documented NIRS data compared to device-recorded data for accuracy (+/-5% of device value)

Balancing Measures

- Survey on challenges in implementing NIRS
- ↑ bedside LE angiography in pECMO patients

RESULTS

- 100% of patients pECMO had NIRS applied
- NIRS applied ≤1 hr in 94.3% (n-3; PICU n=0)
- Cannulations: pt #1 RFV+LA/RFA/RSFA, pt #2 and #3 L/RFV/RFA/RSFA
- 100% of pECMO patients had NIRS data documented in the EMR
- NIRS applied ≤1 hr in 97.1% (n=1), mean 1hr 46 min, median 1hr 55 min
- NIRS applied ≤1 hr in 97.1% (n=1), mean 1hr 46 min, median 1hr 55 min
- 1/3 of patients on pECMO had NIRS orders placed
- Compliance in hourly NIRS documentation in EMR 87.98%, 8,397 hourly slots missing
- Inaccuracy of EMR vs NIRS data documentation observed in 31.4%, 82,261 instances
- Number of alarms with inadequate PP (under 20% over 20 min): by device 6 (Graph 1), by RN/EMR 1 (pt #1, left calf)
- Number of bedside LE angiography
- Staff survey NIRS monitoring (n=19/40).
- --- No challenges RN (35.7%), provider (42.7%)
- --- Most challenging RN NIRS recording in EMR (35.7%), provider location of NIRS records in EMR (35.7%) (Graph 3 and 4)

CONCLUSIONS

- It is feasible to implement NIRS monitoring in patients on pECMO by staff education, practice audits and end-user feedback.
- While applying NIRS ≤1 hr is ideal, ≤2.5 hrs may be a more reasonable adj attainable goal.
- Automatic entry of NIRS data would prevent errors of manual entry and lessen RN workload.
- A universal documentation location in EMR would provide efficient accessibility.
- Study limitations: low sample size, some missing data in EMR and device
- Further studies needed (1) with larger sample and (2) to assess correlation between device and physical assessment considering inadequate PP.

NEXT STEPS

- Continue data collection
- Add NIRS monitoring for pECMO to NYP policies (ECMO Adult CC 1189, ECMO PEDS 1157)
- Add a dedicated section for NIRS data in ECMO Flowsheet/EMR

   - Allow automatic NIRS data entry into the EMR

REFERENCES


- Balancing Measures
  - Survey on challenges in implementing NIRS
  - ↑ bedside LE angiography in pECMO patients

- Process Measures
  - NIRS applied ≤1 hr of bedside ECMO cannulation/admission with ECMO
  - Order placed for NIRS in EMR
  - NIRS hourly data entered in EMR
  - Manually documented NIRS data compared to device-recorded data for accuracy (+/-5% of device value)

- Outcome Measures
  - 100% of pECMO patients to have NIRS applied

- Study population
  - Inclusion criteria: all adult and pediatric patients initiated on pECMO
  - Exclusion criteria: any patient cannulated to pECMO without an established ECMO flow

- Background and Problem
  - V-A ECMO is the most critical level of life support as a bridge to recovery or transplantation in patients with cardiac failure refractory to other treatments. Peripherally-inserted ECMO (pECMO) is increasingly used but can result in serious complications if not managed properly.

- AIM Statement
  - To implement NIRS in 100% of pECMO patients by June 30, 2023.

- Methods
  - Single-center feasibility study
  - Staff educated on NIRS implementation
  - NIRS monitoring algorithm placed on ECMO cart at bedside

- Study Population
  - Inclusion criteria: all adult and pediatric patients on pECMO
  - Exclusion criteria: patients cannulated to pECMO without an established ECMO flow

- Outcomes
  - 100% of pECMO patients with NIRS applied
  - NIRS applied ≤1 hr of bedside ECMO cannulation/admission with ECMO
  - Order placed for NIRS in EMR
  - NIRS hourly data entered in EMR
  - Manually documented NIRS data compared to device-recorded data for accuracy (+/-5% of device value)

- Balancing Measures
  - Survey on challenges in implementing NIRS
  - ↑ bedside LE angiography in pECMO patients

- Results
  - 100% of patients on pECMO had NIRS applied
  - NIRS applied ≤1 hr in 94.3% of patients
  - Cannulations: pt #1 RFV+LA/RFA/RSFA, pt #2 and #3 L/RFV/RFA/RSFA
  - 100% of pECMO patients had NIRS data documented in the EMR
  - NIRS applied ≤1 hr in 97.1% of patients
  - Compliance in hourly NIRS documentation in EMR 87.98%, 8,397 hourly slots missing
  - Inaccuracy of EMR vs NIRS data documentation observed in 31.4%, 82,261 instances
  - Number of alarms with inadequate PP (under 20% over 20 min): by device 6, by RN/EMR 1 (pt #1, left calf)
  - Number of bedside LE angiography
  - Staff survey NIRS monitoring (n=19/40)

- Conclusions
  - NIRS monitoring is feasible in pECMO patients
  - Automatic entry of NIRS data would prevent errors of manual entry and lessen RN workload
  - A universal documentation location in EMR would provide efficient accessibility
  - Study limitations: low sample size, some missing data in EMR and device

- Next Steps
  - Continue data collection
  - Add NIRS monitoring for pECMO to NYP policies
  - Add a dedicated section for NIRS data in ECMO Flowsheet/EMR
Transitions of Care Evaluation Combined with a Virtual Glycemic Management Service to Impact Inpatient Blood Glucose Goals (TEAM-Glucose)

Annual Weill Cornell Medicine Quality Improvement and Patient Safety Poster Symposium

Jessica Snead PharmD, Felicia A. Mendelsohn MD, Mangala Rajan MBA, Jane Seley DNP, Alison Schur PA-C, Melina Manolas MD, Gabrielle Ramirez BA, Jennifer I. Lee MD

May 24, 2023

Background

• There is a strong association between hyperglycemia and poor clinical outcomes in hospitalized patients
• Virtual Glycemic Management Service (VGMS) consults have improved glycemic outcomes for hospitalized patients at other academic centers
• A structured discharge plan should be tailored to the individual patient

Objective/Aim Statement

• We aim to increase the % of in-target blood glucose levels (BG 70-180 mg/dL) by 3% and transition all adult inpatients with diabetes on medicine floor units 5N, 5C, 5W, and 11SA to guideline directed medical therapy (GDMT) at discharge

Design/Methods

• Study Period: January 2022 - Present
• Setting: Medicine floor units 5N, 5C, 5W, and 11SA
• Study Population: Adult inpatients with BG <70 mg/dL and/or >200 mg/dL in 24 hours
• Exclusion criteria: Endocrine consult following or pregnancy

Results

Conclusions

• VGMS consults increased monthly in-target blood glucose levels by 5-12 percentage points in the intervention units compared with the control units
• With the addition of 11SA to the VGMS eight months later, we were able to achieve a shift change with improvement in percent of blood glucose levels in target range for the intervention units
• After the VGMS was implemented, inpatient GDMT by primary medicine teams increased from 23.7% in February 2022 to 71.4% in April 2023
• With use of the VGMS service and structured discharge planning, the percent of GDMT upon discharge was increased to 89% compared to 59% on the control units

Next Steps

• Rate of hospital-acquired conditions (e.g. symptomatic hypoglycemia)
• Evaluate 30-day readmission data
• Expand VGMS consult service to other medicine units

Percent Discharged on GDMT

<table>
<thead>
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<th>Intervention Units: 5N, 5C, 5W, 11SA</th>
<th>Control Units: 4N, 11SB</th>
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<tr>
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<td>89%</td>
</tr>
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<td>Partially optimized</td>
<td>10%</td>
</tr>
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<td>1%</td>
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<tr>
<td>Fully optimized</td>
<td>59%</td>
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<td>Partially optimized</td>
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<tr>
<td>Not optimized</td>
<td>12%</td>
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</table>

Percent Fingersticks at Blood Glucose Goal

<table>
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<th>Percent Fingersticks at Goal (70-180 mg/dL)</th>
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<tbody>
<tr>
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</tr>
<tr>
<td>11S</td>
<td>65.4</td>
</tr>
<tr>
<td>5N</td>
<td>62.8</td>
</tr>
<tr>
<td>5C</td>
<td>61.3</td>
</tr>
<tr>
<td>4N</td>
<td>60.1</td>
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</table>

% of patients prescribed GDMT at discharge December 2021 on 5N, 5C, 5W

<table>
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<tr>
<th>GDMT category</th>
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</thead>
<tbody>
<tr>
<td>Optimized</td>
<td>54%</td>
</tr>
<tr>
<td>Not on GDMT</td>
<td>25%</td>
</tr>
<tr>
<td>Partially Optimized</td>
<td>21%</td>
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</table>
Background
The 21st Century Cures Act mandates sharing electronic health records (EHRs) with patients.

Per NY State law, EHR portals for patients 12 to 17 years old should be registered allowing adolescents to access their medical record.

Given variability in state laws, provider opinions, EHR systems and technological limitations, there is no consensus on best practices to achieve adolescent clinical note sharing at scale.

Within our health system, most of the 30,000+ portal accounts for patients 12-17 years old were estimated to be inaccurately registered with a parent as the primary account holder.

Additionally, only one third of patients 12-17 had a proxy assigned to their account.

Objective
By September 2022, all previously inaccurately registered adolescent portal accounts will be reregistered with appropriate adolescent emails.

By April 2023, accuracy of registration will be maintained through further educational efforts with incorrectly registered accounts being less than 20% of total newly registered patients every month after September 2022.

Methods
In preparation for interventions:
- Query built to assess portal account registration accuracy. 80.0% of 12 to 17-year-old patient portal accounts were classified as inaccurately registered (IR) under a parent or registration accuracy unknown (RAU).
- Proxy portal configurations were optimized.

Interventions:
1. Distribution of standardized portal enrollment training.
2. Patient outreach email campaign to re-register 29,599 portal accounts.
3. Restriction of access to remaining IR and RAU accounts.
4. Subsequently, directed training was distributed to specific registration teams with historically high inaccuracy in adolescent portal registrations.

Results
Percent of Total Adolescent Patient Portal Accounts Over Time

Percent of Total Newly Registered Adolescent Patient Portal Accounts Over Time

Average Number of Proxies Assigned Per Patient Portal Account Over Time

Conclusions
A multi-step intervention process can be utilized to effectively implement adolescent clinical note sharing at a large scale across care settings. Improvements to EHR technology, portal enrollment training, adolescent/proxy portal settings, detection and automation in re-registration of inaccurate portal accounts are needed to maintain integrity of adolescent portal access.

Next Steps
- Continue directed distribution of training materials with registration and access teams, providing feedback along the way.
- Implement additional new EMR guardrails soon to be available to prevent inaccurate portal registrations.
- Begin an educational initiative, aimed at improving adolescent awareness of their medical access capabilities.
Background
- Measurement Based Care (MBC) in psychiatry refers to the use of validated clinical measurement instruments for assessment, treatment, and evaluating clinical outcomes.
- It is important to become familiar with the use of MBC as our healthcare system is moving towards value based care.
- Average number of active patients in the Cornell Psychiatry Child Outpatient Clinic is 110

Problem Statement
- There was no uniform way to track outcomes in the clinic including collecting standardized outcome data, tracking treatment response and determining standard discharge criteria.

Objective/Aim Statement
- Have 75% of patients in the child psychiatry Outpatient clinic complete scales monthly based on individual diagnoses over 6 months.

Project Goals
- Implement monthly administration of validated scales PHQ-8, GAD-7 and Promis Sleep Disorders Scale through education and feedback using iterative PDSA cycles
- Demonstrate preliminary evidence of the benefit of MBC in our patient population

Design/Methods
- This is a feasibility study
- Using Redcap, each trainee administered scales for depression, anxiety and/or insomnia to their patients monthly (based on patient’s individual diagnosis)
- Each patient had a QR code allowing them to complete the scales on their cell phone whether in office or virtual appointment

Results
- Data is from two C&A fellows who piloted the program over 2 PDSA cycles
- Percentage of PHQ-8 and GAD 7 was over 75%
- The PROMIS sleep study was not linked to the other scales resulting in a lower completed survey rate

Conclusions/Lessons Learned
- It is feasible to have trainees administer MBC to clinic patients
- It is important to leverage technology to simplify the workflow
- Epic is a better choice for data collection

Barriers/Challenges | Steps to Overcome
---|---
Technology | Mode of delivery and choice of scales, Change to Epic
Perception of increased workload | Cheat sheet, fellow champions, workflow support, change to Epic
Remembering to administer scales monthly | Monthly reminder email

Next Steps
- Institute MBC administration to all patients in the child psychiatry outpatient clinic starting July 2023
- Work with Epic on changes to further facilitate workflow
- Replicate this MBC initiative in an upcoming project at the Cornell undergraduate campus in Ithaca
- Consider expanding MBC use into the Cornell Adult Psychiatry Clinic
Title: Identifying opportunities for diagnostic stewardship in UTI testing in pediatrics

Authors: Karen P. Acker, MD; Michael Alfonzo, MD; Tess Gray; Taylor Dempsey, PAC; Lisa Saiman, MD, MPH; Lars F. Westblade, PhD, D; Sabrina Racine-Brzostek, MD, PhD; Nicole Gerber, MD

Department: Emergency Medicine and Pediatrics

1. Statement of the Problem:
Reflexive urine culture testing, a strategy whereby urine cultures (Ucxs) are only performed on samples with pyuria, is increasingly being used to reduce unnecessary Ucxs, healthcare costs, and inappropriate antibiotics.

2. Objective/Aim of the study:
To support implementation of a reflexive Ucx order for pediatric patients <18 years, we assessed the proportion of Ucxs that would be avoided with reflexive urine culture testing in patients <18 years who presented to the pediatric emergency department (ED).

3. Project Design/Methods:
A retrospective review of patients <18 years with a Ucx performed from January to May 2022 in an urban tertiary care pediatric ED was performed. A positive Ucx was defined as ≥50,000 CFU/ml for catheterized specimens and ≥100,000 CFU/ml for clean catch or unspecified specimens. Pyuria was defined as ≥10 WBC/HPF. “True UTI” was defined as a positive Ucx with a consistent clinical presentation (e.g., fever, dysuria).

4. Results:
During the study period, 658 patients <18 years had Ucx sent of which 46 (7%) were positive. In all, 407 (61.9%) Ucx were obtained by clean catch, 233 (35.4%) by urethral catheterization, 2 (0.3%) by Foley catheter, and 16 (2.4%) were unspecified. Among the 46 positive cultures, 32 (69.6%) had ≥10 WBC/HPF and 55 (9.0%) of 612 negative cultures had ≥10 WBC/HPF. Of the 14 patients with positive Ucx without pyuria, 8 had a contaminated sample or asymptomatic bacteriuria, 3 had urologic abnormalities, and 3 were infants <3 months. Three of the 14 patients (21.4%) had a consistent clinical presentation for UTI and were treated with antibiotics: two were infants <3 months and one had urologic abnormalities. We estimated a cost saving of ~$200,000 had reflexive testing been in place.

5. Conclusions:
A reflexive Ucx for specimens with ≥10 WBC/HPF would have reduced the number of Ucx substantially as 571 (86.8%) of 658 Ucx would not have been performed. To prevent missed diagnoses of UTI, children <2 years and children with urologic abnormalities should be excluded from this diagnostic stewardship intervention.
Reducing ionizing radiation exposure for pediatric patients with concern for intracranial shunt malfunction through implementation of a clinical pathway with QI methodology

Nicole Gerber MD1,2, Sergio W. Guadix, BA3, Nisha Narayanan, MD 1,2, Elizabeth K. Weidman, MD 4, Shari Platt, MD 1,2, Stephen Oh, MD5, MS Mark Souweidane, MD6

Division of Pediatric Emergency Medicine, Departments of Emergency Medicine3 and Pediatrics5 Weill Cornell Medical School, Department of Radiology, Department of Surgery, Department of Neurosurgery

New York-Presbyterian Hospital / Weill Cornell Medicine, New York, NY

Background
- Intracranial shunt (IS) placement is one of the most common neurosurgical procedures and is associated with high rates of revision.
- Evaluation of patients in our Pediatric Emergency Department (PED) with clinical concern for IS malfunction includes imaging with head computed tomography (CT) and shunt series radiographs (XR).
- Many institutions are moving towards MRI to reduce radiation exposure

SMART Aim
Reduce exposure to ionizing radiation in children with suspected IS malfunction by increasing use of fast-sequence brain MRI (fsMRI) from 40% to 80% between June 2022 and June 2023.

Simplified Pathway

Study Design:
Observational QI project with sequential experimentation

Outcome Measures:
1) % eligible patients receiving fsMRI
2) % patients receiving shunt series XR

Process Measures:
Time from arrival to MRI order and completion

Analysis:
Run charts were utilized to display and analyze data. Run chart rules were applied to detect signal of change.

Plan Do Study Act Cycles

Cycle 1: Launch

Cycle 2: Expedited fsMRI

Cycle 3: Reimbursement

Methods
Patient population:
Patients ≤18 years-old presenting to the PED with an IS and concern for malfunction

Balancing Measures:
1. Missed IS malfunction
2. Clinical decompensation while awaiting MRI
3. PED LOS

Results
33 patients presented to the PED with IS and concern for malfunction
17 patients were eligible for fsMRI, 14 patients were not eligible
15 patients were imaged with fsMRI

Median % eligible patients receiving fsMRI increased from 40% to 100%
There was no decrease in number of patients receiving shunt series XRs

Impact and Future Directions
- Implementation of a clinical pathway prioritizing reduced ionizing radiation exposure in children with concern for IS malfunction increased the number of patients receiving fsMRI.
- There was no change in rates of shunt series XR.
- Future steps include early fsMRI ordering and strategies to reduce shunt series XR in select patients.
Title: “Decrease the Door to CT Head Time by 10% in Acute Stroke Activations”

Authors: Andrew Jacobowitz PA-C, Dr. Dave Bodnar, Elissa Crum RN, Dr. Matt McCarty, Dr. Saad Mir, Hannah Garetano, Brenda Sauer, Joanna Urquijo, Mina Rofil PharmD, James Cox

Department: Emergency Medicine

1. Statement of the Problem:
While our emergency medical technicians (EMTs) and triage nurses are trained to quickly recognize acute strokes and transient ischemic attacks (TIAs), critical time is potentially lost at bedside before the CT Head (CTH) is completed. The typical stroke patient loses 1.9 million neurons with each additional minute of delayed treatment. (Stroke. 2006;37:263-266). Following the CTH, neurology team can review the images, examine the patient and determine if further intervention or treatment is indicated.

Since every second matters in an acute stroke, expediting the CTH by a few minutes can make an enormous difference in minimizing and even reversing the disabling effects of a stroke. Additionally, there are regulatory requirements to complete the door to brain imaging within 25 minutes and door to tPA within 60 minutes.

2. Objective/Aim of the study:
The objective of this study is to reduce the time from arrival at Lower Manhattan Hospital’s (LMH) Emergency Department (ED) to CTH in patients presenting with concern for an acute stroke. Once a stroke is recognized by EMS or by the triage nurse, the patient is rapidly assessed by the provider and nursing team prior to immediate transfer to CT. This proposed workflow would save unnecessary time transporting the patient to a room first, obtaining a full history and performing a physical exam prior to transporting to imaging. If the patient is not protecting their airway, seizing or has grossly abnormal vital signs, they are transferred to a room for initial stabilization prior to imaging.

3. Project Design/Methods:
We used a PDSA cycle to complete this project, beginning with a process map of our current workflow for stroke patients who arrive via ambulance versus walk-in triage. Next, we reviewed data looking at patient arrival time to CTH exam start time. We determined that time could be saved by abbreviating to a focused history and physical examination prior to transporting these patients directly to CT, utilizing a brief medical screening exam (MSE) in triage. We created a workflow where all stable stroke patients within 6 hours of last known normal time would be rapidly evaluated in triage then transported directly to CT scan. Our leadership team and select nursing champions used daily messaging at in-person huddles and gathered real time feedback about the new process from frontline teams.

4. Results:
We were able to decrease the door to CTH exam start time by 10% (15 minutes to 13.5 minutes) with this triage intervention. More notably, our door to needle time went from a median of 54 minutes pre-intervention to 43 minutes post-intervention. There were 4 stroke patients who received tPA within 36 minutes from arrival in the ED.

5. Conclusions:
We concluded that a brief MSE is sufficient to determine stability and allow for expedited imaging as a priority in acute stroke patients. We recognize there is opportunity to even further decrease the door to CTH times by taking patients straight to CT and spending less time in triage. Some important lessons that we learned were the value of frontline champions, daily feedback from those who participated in this new workflow and more frequent analysis of data to trend progress. These results are potentially generalizable across NYP ED sites where stroke patients are not taken directly to CTH following initial triage.
Problem Statement:
While our emergency medical technicians (EMTs) and triage nurses are trained to quickly recognize acute strokes and transient ischemic attacks (TIAs), critical time is potentially lost at bedside before the CT Head (CTH) is completed. The typical stroke patient loses 1.9 million neurons with each additional minute of delayed treatment (Stroke. 2006;37:263-266). Following the CTH, the neurology team can review the images, examine the patient and determine if further intervention or treatment is indicated. Since every second matters in an acute stroke, expediting the CTH by a few minutes can make an enormous difference in minimizing, and even reversing the disabling effects of a stroke. Additionally, there are regulatory requirements to complete the door to brain imaging within 25 minutes and door to tPA within 60 minutes.

Objective/Aim Statement:
The objective of this study is to reduce the time from arrival at Lower Manhattan Hospital’s (LMH) Emergency Department (ED) to CTH in patients presenting with concern for an acute stroke. Once a stroke is recognized by EMS or by the triage nurse, the patient is rapidly assessed by the provider and nursing team in ambulance triage prior to immediate transfer to CT. This proposed workflow would save unnecessary time transporting the patient to a room first, obtaining a full history and performing a physical exam prior to transporting to imaging. If the patient is not protecting their airway, seizing or has grossly abnormal vital signs, they are transferred to a room for stabilization prior to imaging.

Design/Methods: We used a PDSA cycle to complete this project, beginning with a process map of our current workflow for stroke patients who arrive via ambulance and walk-in triage. Next, we reviewed data looking at patient arrival time to CTH exam start time. We determined that time could be saved by abbreviating to a focused history and physical in triage prior to transporting these patients directly to CT. A workflow was created where all stable stroke patients within 6 hours of last known normal time would be rapidly evaluated in triage then transported directly to CT scan. Our leadership team and select nursing champions used daily messaging at in-person huddles and gathered real time feedback about the new process from frontline teams.

Results: We were able to decrease the door to CTH exam start time by 10% (15 minutes to 13.5 minutes) with this triage intervention. More notably, our door to needle time went from a median of 54 minutes pre-intervention to 43 minutes post-intervention. There were 4 stroke patients who received tPA within 36 minutes from arrival in the ED.

<table>
<thead>
<tr>
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<td></td>
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<td>Median Arrival To Completion (min)</td>
<td>28</td>
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Conclusions/Lessons Learned:
We concluded that a brief medical screening exam is sufficient to determine stability and allow for expedited imaging as a priority in acute stroke patients. We do recognize that there is opportunity to further decrease the door to CTH times by taking patients directly to CT and bypassing our triage area. Some important lessons that we learned were the value of frontline champions, daily feedback from those who participated in this new workflow and more frequent analysis of data to trend progress. These results are potentially generalizable across NYP ED sites where stroke patients are not taken directly to CTH following initial triage.

Next Steps: Unfortunately, the LMH ED CT scanner is scheduled to be replaced and will be out of service for many weeks in the near future. Any additional changes to this new acute stroke process will be postponed until the construction is completed. Meanwhile, this new workflow is integrated into triage nurse orientation. New Advanced Practice Providers (APPs) and Attendings are educated about this stroke process during their LMH onboarding.
Electronic Referral of Potential Organ Donors
Increases Timely Notification Rates and Saves Clinician Time

Hanson Hsu, Elaine Hui-Martinez, Yiye Zhang, Wade Liu,
Matthew Laghezza, Geeta Nastasi, Richard Trepp

Department: Emergency Medicine

Statement of the Problem:
The increasing number of deceased organ donors and transplants has been accompanied by a decrease in the number of organs per donor. Rapid communication between transplant hospitals and Organ Procurement Organizations (OPOs) is crucial for identifying potential organ donors. The universal adoption of electronic health records (EHRs) has created opportunities for technologic improvements in healthcare delivery processes. However, access to the EHR by OPO personnel has been identified as a barrier to timely identification of potential donors. Delays in referral have been shown to increase the number of lost potential donors.

Objective/Aim of the Study:
This study aims to highlight the integration of an interoperable electronic referral (iReferral) system through the enterprise EHR to the regional OPO EHR. The impact on medical practitioner workflow, referral rates, and timeliness before and after the intervention is examined.

Project Design/Methods:
The study was conducted at NewYork Presbytery, a healthcare system comprising 11 member hospitals. Referrals to the OPO were previously made via telephone call, but with the implementation of the iReferral system, clinicians could electronically file referrals through the EHR. Referral rates and the percentage of referrals made within one hour of eligibility were compared before and after the implementation of the iReferral system.

Results:
Before the intervention, a total of 1841 referrals were made, with a referral rate of 70% within one hour of eligibility. After the implementation of the iReferral system, the total number of referrals increased to 1662. The referral rate within one hour significantly increased to 90%. The study also observed time savings for clinicians using the iReferral system compared to telephone calls.

Conclusions:
The integration of an interoperable iReferral system improved referral rates and timeliness of organ donor identification. The findings emphasize the importance of electronic support systems in increasing organ donations. The study highlights the need for continued efforts to integrate electronic referral systems within EHRs to facilitate timely referrals and enhance user ease. Future improvements could include automated systems for earlier identification of potential organ donors.
Electronic Referral of Potential Organ Donors
Increases Timely Notification Rates and Saves Clinician Time
Hanson Hsu, Elaine Hui-Martinez, Yiye Zhang, Wade Liu
Matthew Laghezza, Geeta Nastasi, Richard Trepp

Problem Statement
Since 2010, the number of deceased organ donors and organ transplants have increased while the number of organs per transplant donor have decreased.

Objective / Aim Statement
Systematic reviews of best practices by Organ Procurement Organizations (OPO) have consistently highlighted the need for rapid communication between transplant hospitals and the OPO network to expediently identify potential organ donors. NewYork Presbyterian’s Donor Council sought and implemented a home-grown electronic referral system integrated with the enterprise EHR to electronically link to our Organ Procurement Organization’s LiveOnNY computer referral system.

Design / Methods
Clinicians (physicians, advanced practice providers, and registered nurses) were shown the alert and given the ability to electronically file a referral to the OPO directly through the EHR. Declining the alert required acknowledgement and placement of referral by usual telephone means. An alert for duplicate referrals (with the original case referral number) was displayed to users accordingly.

Results
The success rate of referrals within 1 hour increased to 90% (1496 calls, 2-sided p-value <0.001). An additional observation of potential time savings to clinicians making telephone calls versus iReferral, given a conservative and anecdotal estimation of 10 minutes/p for vented patients and 20 minutes for non-vented patients per telephone call versus an average of 1 minute of alert response time was <1/10 time> times number of calls = 35,280 minutes in 2021.

Conclusion / Lessons Learned
Our results demonstrate a successful implementation of an electronic referral system from donor hospital to organ procurement organization with regards to number of referrals and time savings which is in line with observations by other authors.

Next Steps
A future improvement would include a fully-automated system that relies on an algorithm or machine learning for earlier identification of potential organ donors. Successful implementation of our electronic iReferral requires the careful coordination and collaboration of resources.
Qualitative and Quantitative Medical Student Perspectives on Board Experiences at Weill Cornell Community Clinic

Nicole Palmer¹, Elizabeth K. Benitez¹, Tiffany Merlinsky¹, Ashita S. Batavia², Pamela Charney²

¹. Weill Cornell Medical College, Weill Cornell Medicine, New York, NY, 10065,
². Department of Medicine, Weill Cornell Medicine, New York, NY, 10065

Background: The Weill Cornell Community Clinic (WCCC) provides primary care services for underinsured patients. Medical students support this mission by working under the supervision of a board-certified physician and facilitating care. Medical students can also serve in an administrative role in the WCCC in a variety of roles to ensure its smooth running. This abstract describes the role that student run free clinics (SRFC) play in the professional development of medical students that both volunteer for and work within the WCCC.

Aim of the study: Evaluate the impact of medical student’s involvement with a SRFC as a board member on their personal and professional development.

Methods: A cross-sectional quality improvement study was performed with board members of an academic based medical SRFC. An online survey comprising 13 questions on a 7-point likert scale and three free-response questions were administered to all current and past members of the student board since 2019 to evaluate how working at the WCCC influenced their professional career path. Data were analyzed using descriptive statistics in Excel 2016 and free response comments were evaluated with qualitative content analysis.

Results: A total of 72 of 102 current and past M1 student board members responded across four medical school classes (70.6% response rate). A majority indicated that their time with the SRFC was a valuable educational experience (90.4%). Among survey responders, 90.3% report they are interested in working with underserved populations after graduation and 84.7% agree that volunteering with the SRFC positively influenced their attitude toward working with these populations. Qualitative responses indicated that working with the WCCC provided a greater understanding of the social barriers patients face, prompted students to think critically about how to continue to treat underserved populations in their career, and reaffirmed career choices for students already planning on working with underserved patients.

Conclusions: To our knowledge, this is the first study that has evaluated the impact of working as a board member in a SRFC has on student attitudes and professional development. Results indicate that a majority of student board members are interested in working with underserved populations and qualitative comments reflected the positive role that WCCC played in that decision. This study indicates that medical students that volunteered and worked for the WCCC learned about social barriers, promoted thoughts about future careers, and reaffirmed student’s career choice.
Qualitative and quantitative medical student perspectives on board experiences at Weill Cornell Community Clinic

Nicole Palmer¹, Elizabeth K. Benitez¹, Tiffany Merlinsky¹, Ashita S. Batavia², Pamela Charney²

¹Weill Cornell Medical College, Weill Cornell Medicine, New York, NY, 10065,
²Department of Medicine, Weill Cornell Medicine, New York, NY, 10065

Background

• The Weill Cornell Community Clinic (WCCC) is a student run free clinic (SRFC) in New York City.

• WCCC provides underserved and uninsured patients with no-cost primary care services.

• Exposure to vulnerable populations is an invaluable adjunct to the medical school experience but involvement as a board member is unclear. ¹,²

• The board is composed of volunteer first-year medical students that conduct scheduling, referrals, outreach, etc.

• The goal of this study is to describe the educational value for medical students participating in a student run free clinic as volunteers and operators. ³

Methods

Descriptive statistics and two-tailed t-test

Qualitative content analysis

Results

• A majority (90.4%) indicated that their time with WCCC was a valuable educational experience.

• Participation positively affected the majority’s (60.3%) overall sense of wellbeing during medical school.

• Most students (90.3%) report they are interested in working with underserved populations after graduation and 84.7% agree that working with the WCCC positively influenced this attitude.

Themes of Student Reflections

Learning about social barriers

“Working with WCCC and being involved with research on barriers to referrals taught me a lot about the challenges people face trying to access care”

Preparing for future careers

“It made me think about whether I want to [work with underserved patients] as a PCP or other ways (advocacy, policy, etc.).”

“I would like to look into making surgery more accessible in my future practice.”

Reaffirming career choices

“It reaffirmed why I wanted to work with the underserved in the first place and gave me new perspective on how I can care for the underserved.”

Figure 1: Percentage of students that agree with the following statements:

A. “The WCCC positively affected my overall sense of wellbeing during medical school.”

B. “The WCCC positively influenced my attitude toward working with underserved populations.”

Conclusion: Student board experiences with WCCC are valuable for personal and professional development.

• Most board members are interested in working with underserved populations after graduation; their experiences with WCCC positively affected that.

• Student’s overall wellbeing at medical school is positively impacted by their time volunteering with a WCCC.

• Future work will evaluate WCCC alumni on their involvement with vulnerable populations.

References

Title: Simulation Training Can Improve Internal Medicine Residents’ Knowledge and Comfort with Cardiac Point-of-Care Ultrasound to Diagnose Acute Cardiovascular Conditions

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2 Division of Pulmonary and Critical Care Medicine, NewYork-Presbyterian Hospital/Weill Cornell Medical Center, New York, NY, USA
3 Division of Critical Care and Hospital Medicine, Department of Pediatrics, Columbia University Vagelos College of Physicians and Surgeons and NewYork-Presbyterian, New York, NY, USA
4 Weill Cornell Medicine NewYork-Presbyterian Simulation Center, NewYork-Presbyterian Hospital/Weill Cornell Medical Center, New York, NY, USA

1. Statement of the Problem: Point-of-care ultrasound (POCUS) has emerged as a valuable tool for guiding the triage and management of life-threatening acute cardiovascular conditions in the inpatient setting. Few studies have examined the value of dedicated simulation-based POCUS training in improving Internal Medicine residents’ knowledge and comfort with cardiac POCUS to diagnose acute decompensated systolic heart failure and large pericardial effusion.

2. Objective/Aim of the study: This study aimed to assess the effectiveness of dedicated simulation-based point of care ultrasound training for Internal Medicine residents to improve confidence and proficiency in evaluating acute decompensated systolic heart failure and large pericardial effusion.

3. Project Design/Methods: This study utilized a simulation intervention to train first-year Internal Medicine residents how to perform cardiac POCUS and use it to identify multiple cardiac conditions. Participants were queried about their self-appraised cardiac POCUS knowledge, objectively tested on their cardiac POCUS knowledge, and surveyed about their comfort with cardiac POCUS tasks before and immediately after their training session, as well as three months later.

4. Results: Participants’ self-appraised knowledge regarding cardiac POCUS increased significantly from pre- to immediately post-intervention and pre- to 3 months post-intervention (31% to 83%, p < 0.001; 31% to 73%, p < 0.001). The mean number of correct responses increased significantly from pre- to immediately post-intervention and pre- to 3 months post-intervention (3.9 to 4.9, p < 0.001; 3.9 to 4.8, p = 0.006). The percentage of participants who felt comfortable identifying major cardiac structures, decompensated systolic heart failure findings, and a large pericardial effusion using POCUS increased significantly from pre- to immediately post-intervention and pre- to 3 months post-intervention.

5. Conclusions: Simulation-based training can successfully teach Internal Medicine residents the fundamental skills of cardiac POCUS as well as how to utilize the modality to diagnose multiple acute cardiovascular conditions. These findings can inform the development of POCUS curricula for first-year Internal Medicine residents.
Problem Statement
Point-of-care ultrasound (POCUS) has emerged as a valuable tool for guiding the triage and management of life-threatening acute cardiovascular conditions in the inpatient setting. Few studies have examined the value of dedicated simulation-based POCUS training in improving Internal Medicine residents’ knowledge and comfort with cardiac POCUS.

Objective/Aim Statement
Effectiveness of dedicated simulation-based POCUS training for Internal Medicine residents to improve confidence and proficiency in evaluating acute decompensated systolic heart failure and large pericardial effusion.

Design/Methods
utilized a simulation intervention to train first-year Internal Medicine residents how to perform cardiac POCUS and use it to identify multiple cardiac conditions. Participants were queried about their self-appraised cardiac POCUS knowledge, objectively tested on their cardiac POCUS knowledge, and surveyed about their comfort with cardiac POCUS tasks before and immediately after their training session, as well as three months later.

Results
Participants’ self-appraised knowledge regarding cardiac POCUS increased significantly from pre- to immediately post-intervention and pre- to 3 months post-intervention (31% to 83%, p < 0.001; 31% to 73%, p < 0.001). The mean number of correct responses increased significantly from pre- to immediately post-intervention and pre- to 3 months post-intervention (3.9 to 4.9, p < 0.001; 3.9 to 4.8, p = 0.006). The percentage of participants who felt comfortable identifying major cardiac structures, decompensated systolic heart failure findings, and a large pericardial effusion using POCUS increased significantly from pre- to immediately post-intervention and pre- to 3 months post-intervention.

Conclusions/Lessons Learned
Simulation-based training can successfully teach Internal Medicine residents the fundamental skills of cardiac POCUS as well as how to utilize the modality to diagnose multiple acute cardiovascular conditions.

Next Steps
These findings can inform the development of POCUS curricula for first-year Internal Medicine residents.
Background

- Palliative care improves outcomes for patients with advanced cancer, including improved quality of life, reduced symptom burden, reduced health care resource use, and potentially lengthened survival.\(^1\)
- Inpatient chart review data of patients seen by the WCM solid tumor oncology consult service from 10/2020-1/31/2021, demonstrated that around 28% of patients who died within 6 months of hospital admission were discharged to hospice.
- Multidisciplinary Root-Case-Analyses (RCAs) showed that hospice underutilization among patients with advanced cancer at the end of life can result in patients not receiving the full benefit of hospice.
- Late referral to hospice causes significant distress to patients, families, caregivers, and staff.

Project Aim

- To assess the feasibility and utility of incorporating concurrent community-based palliative care nurse practitioner services for patients with advanced solid tumor cancer.

Methods

- The pilot was launched initially in thoracic oncology in February 2022.
- It was expanded to all solid tumor oncology patients in April 2022.

Results

Outcome Measures

- From February 1, 2022- December 31, 2022, a total of 34 patients were referred for community based palliative care service.

Process Measures

- Process measures including pain scores, completion of advanced care planning documents, depression scores, treatments given while in pilot, number of hospitalizations, as well as patient-reported outcomes are ongoing.

Conclusions

- This pilot demonstrates that community-based palliative care can bridge patients to palliative care services and hospice at the end of life.
- Patient not taken under care may have been referred “too late” in their course, when actively dying.
- Reminders to oncologists and regular patient review for potential need for community-based services are important to shifting culture towards earlier palliative referral.
- Further PDSA cycles aim to improve the number and timing of referrals to this pilot program and evaluate the impact of hospice utilization at the end of life.

Identify eligible patients with advanced solid tumor malignancy
- Can still be on treatment or clinical trial, PT/OT
- Need for symptom management, GOC, family support

Refer to outpatient palliative care NP program
- Calvary palliative care NP performs in-home needs' assessment for patients

Provide coordinated palliative care with additional support
- Home and virtual visits with Calvary NP
- Palliative care quality metrics documented by Calvary NP

Transition to hospice when appropriate
- "Bridge" to hospice

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<th>Patients taken under community-based pall care navigation services</th>
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<td>Expired on: 47%</td>
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Quality Improvement Initiative to Increase Contraception Documentation in an Academic Rheumatology Clinic

Caroline H. Siegel, Deanna Jannat-Khah, Avi Mikhaylov, Erika Abramson, Nancy Pan, Lisa R. Sammaritano || Weill Cornell Medicine Department of Medicine/Hospital for Special Surgery Division of Rheumatology

1. Statement of the Problem:
Rheumatology guidelines recommend contraceptive counseling for individuals with rheumatic disease (RD) and reproductive capacity. Only one-third of reproductive aged women with RD are prescribed effective contraception even when prescribed teratogenic medications. Contraception counseling and documentation by rheumatology providers – a necessary step to increase effective contraception use in at-risk patients – is poorly standardized and inadequate.

2. Objective/Aim of the study
The study aim was to increase the rate of provider documentation of contraception use for female patients aged 18-45 seen in the Hospital for Special Surgery (HSS) adult rheumatology clinic from 11% to 25% over 3 months.

3. Project Design/Methods:
We determined the baseline rate of contraception documentation for female patients aged 18-45 seen in the HSS adult rheumatology clinic in the preceding 2 years. We administered a baseline survey to clinic staff to solicit barriers to contraception documentation and desired interventions. The primary outcome measure was the percentage of eligible patients with contraception information documented in a structured electronic health record (EHR) field. The primary balancing measure was the percentage with smoking status documented in a structured EHR field. We conducted 4 PDSA cycles to address the reported barriers. We tracked the primary outcome and balancing measures at 2-week intervals over the 3-month study period.

4. Results:
The baseline rate of contraception documentation for female patients aged 18-45 seen in the HSS adult rheumatology clinic was 11%. The barrier to contraception documentation most frequently reported by clinic staff was not having been told to document this information (n=6); others were lack of awareness (n=5), time (n=3), comfort level (n=2), and not agreeing that rheumatology patients should be asked routinely about contraception use (n=1). Respondents desired education, dedicated time, scripts to guide the conversation with patients, and documentation instructions. PDSA cycles included an introductory educational session including suggested scripts and documentation instruction, an email reminder from nursing leadership, and two interim educational sessions. The rate of contraception documentation increased from 11% to 36% – and smoking status documentation rates remained steady (79%-97%) – over the study period.

5. Conclusions:
With implementation of a multi-cycle intervention targeting barriers reported by clinical staff, we achieved sustained improvement in contraception documentation, without negatively impacting smoking status documentation. Future phases of this initiative will aim to increase contraception documentation further and to increase contraceptive counseling and referrals to women’s health providers for high-risk rheumatology patients.
Results

- We surveyed clinical staff (N=17) about barriers to contraception documentation [Fig. 1].
  - Most frequently reported barrier (N=6): Not having been told to document contraception
  - Others: Lack of awareness, time, comfort level, disagreeing with premise
- Our multi-cycle educational intervention targeting barriers reported by clinical staff led to an increase in the contraception documentation rate (outcome measure) from 11% to 36%; smoking status documentation rate (balancing measure) remained steady [Fig. 2].

Conclusions/Lessons Learned

- We achieved our study aim and demonstrated sustained improvement in contraception documentation, with no decrease in smoking status documentation, over the study period.

Next Steps

- To increase contraceptive counseling and referrals to women’s health providers for high-risk rheumatology patients prescribed teratogenic medications.
Stroke and Transient Ischemic Attack Care Transitions Clinic: Providing Timely, Evidence-Based Care

Evan Kolesnick, DO, MPH, MS; Shivani Daryani, PA; Halina White, MD, MA; Saad Mir, MD; Dana Leifer, MD; Ava Liberman, MD; Alan Z. Segal, MD; Matthew E. Fink, MD; Hooman Kamel, MD, MS; Babak B. Navi, MD, MS; Neal S. Parikh, MD, MS

Clinical and Translational Neuroscience Unit, Feil Family Brain and Mind Research Institute and Department of Neurology, Weill Cornell Medicine, New York, New York

Introduction: Patients seen in the ER and hospital for stroke and TIA have variable ambulatory follow-up. Prior studies have shown that a Care Transitions Clinic (CTC) is an effective means to provide timely, evidence-based outpatient follow-up. However, many of these designs are resource intensive, do not comprehensively address secondary prevention, and exclude patients diagnosed with TIA. Our model serves to provide inclusive and holistic care that may be easily extrapolated to a variety of clinical settings.

Methods: We conducted a retrospective review of patients seen in the Care Transitions Clinic (CTC) from November 2021-December 2022. The clinic serves patients with stroke (ischemic, hemorrhagic, retinal) and TIA within 3-4 weeks of hospital/ER discharge from WCM or LMH campuses. The visits are coordinated prior to hospital discharge through a call center liaison. A stroke PA sees the patient using a visit template and staffs the visit with a supervising stroke neurologist from a scheduled rotating pool. The template focuses on etiologic work-up, secondary prevention optimization, lifestyle modification, stroke education, disposition of incidental findings (e.g., intracranial aneurysm, echocardiogram abnormalities, thyroid and pulmonary nodules), and coordination with care team members. Patients are provided follow-up with the supervising stroke neurologist for continued care. We summarized patient characteristics and quality data.

Results: Among 149 patients (119 WCM, 30 LMH) seen in CTC, mean age was 69 years and 45% were women. Diagnoses were: 67% ischemic stroke, 3% retinal event, 10% hemorrhagic stroke, and 20% TIA. The median time from discharge to CTC was 17 days (IQR, 11-25). Among patients with ischemic strokes, 99% of patients had been started on antiplatelet and/or anticoagulation medication and 93% had been started on lipid-lowering therapy. Blood pressure was >130/80 in 45%; these patients were given 7-day blood pressure logs and dedicated hypertension management follow-up. Incidental findings were frequently addressed (73 total). In our pre and post-CTC comparison, follow-up improved from 64% to 69% for WCM and from 45% to 60% for LMH. Combined for WCM and LMH, follow-up improved from 60% to 67%. The median time from stroke/TIA to follow-up improved from 40 to 22 days for WCM and 31 to 25 days for LMH. Combined, the median duration was reduced from 37 to 17 days.

Conclusion: A team-based approach achieved its goal of connecting patients with stroke/TIA to outpatient care in a timely, standardized manner. This streamlined care system has the added benefit of substantially reducing workload for housestaff.
Implementing a Care Transitions Clinic (CTC) Model for Patients with Stroke and Transient Ischemic Attack: Feasibility and Preliminary Results

Shivani Daryani, PA-C, MSHS; Evan Kolesnick, DO, MPH, MS; Halina White, MD, MA, BA; Saad Abdul Sami Mir, MD; Dana Leifer, MD, FAAN; Ava L. Liberman, MD; Alan Z. Segal, MD, FAAN; Matthew E. Fink, MD, Babak B. Navi, MD, MS; Hooman Kamel, MD, MS; FAAN; Neal S. Parikh, MD, MS

Clinical and Translational Neurosciences Unit, Feil Family Brain and Mind Research Institute and Department of Neurology, Weill Cornell Medicine, New York, NY, USA.

BACKGROUND
– Care Transitions Clinics (CTCs) have been shown to be an effective means of emphasizing and implementing secondary prevention measures after stroke or TIA.
– Most CTCs are resource intensive and do not fully address the spectrum of predisposing vascular risk factors.
– Furthermore, patients who experience a TIA are not included in all such clinic models.
– As such, our objective was to create an accessible and comprehensive CTC model for stroke and TIA patients that could translate across different medical institutions and assess its impact on access to care.

METHODS
– Design: A retrospective analysis of stroke and TIA patients evaluated before and after the implementation of a comprehensive CTC model.
– Population: Adult patients discharged with stroke or TIA from Weill Cornell Medical College (WCMC) or Lower Manhattan Hospital (LMH), a community affiliate hospital.
– Descriptive measures: patient characteristics and care metrics.
– Before-after comparison outcomes of interest: Percent follow-up and median delay to clinic visit.
– Analyses: Standard descriptive statistics summarized CTC performance. Inferential statistics were used to compare proportion with follow-up and duration to follow-up in the pre- vs post-implementation periods in equivalent 3-month periods.
– Results were stratified by hospital site.

RESULTS

Descriptive Analyses
– A total of 149 patients were included (119 WCMC, 30 LMH).
– Among patients with ischemic strokes, 98.5% of patients had been started on antiplatelet and/or anticoagulation medication and 93.3% had been started on lipid lowering therapy.
– Among patients with any stroke etiology, and 55% had achieved a blood pressure goal of <130/80 mmHg by follow-up.
– A total of 91 incidental findings (0.6/visit) were addressed.

Before-after Analysis
– Pre-CTC WCMC: there was a 64% follow-up rate with a median delay of 40 days from discharge (n= 106, IQR 20-61).
– Post-CTC WCMC: there was a 69% follow-up rate with a median delay of 22 days (n = 139, IQR 14-43).
– Pre-CTC LMH: there was a 45% follow-up rate with median delay of 31 days to first neurology visit (n=33, IQR 17-40).
– Post-CTC LMH: there was a cohort had a 60% follow-up rate with a median delay of 25 days (n=42, IQR 12-33).

CONCLUSIONS
– The implementation of a CTC model numerically improved follow-up rates and reduced wait time for patients discharged from our academic (WCMC) and community hospital (LMH).
– Our design ensured accountability for secondary prevention measures.
– This model serves to streamline transitions of care, thus improving access and reducing burden for procuring follow up on GME house staff.
– Our clinic was inclusive of TIA patients, a high-risk population that should be provided the same CTC services.

Funding: NIH/NIA K23 AG07352, NY State Empire Clinical Research Investigator Program. | E-mail: nsp2001@med.cornell.edu | Twitter: @NealSParikhMD
2022 Patient Experience Achievements

Natalie Aflalo, MPH; Ellen Hawa, MSc.N, RN; Amrita Sarpal, BSN, RN

Background

From 2021–2022, LMH’s HCAHPS (Hospital Consumer Assessment of Healthcare Providers and Systems) Summary Star Rating increased from 2.44 (2 stars) to 2.69 (3 stars). LMH achieved this improvement through staff education and engagement, recognition, and innovation.

PX Recognition

• In summer 2022, LMH’s VP Recognition program resumed. Throughout 2022, the PX Lead and VPs rounded on 5C, 6B, and EVS to recognize them for their PX achievements
• In fall 2022, LMH’s PX Lead started sending personal e-cards to every team member recognized in a patient experience survey comment. To date, over 160 e-cards have been sent to staff

Unit-Based Simulations

Throughout 2022, the PX Lead and 4C and 5C PCDs organized PX and PX/Patient Safety simulations for nurses. Simulations focused on Creating Connections, Courtesy and Respect, Proactive Rounding and Expectation Setting.

Nursing participants were evaluated during the simulations and provided with real-time feedback.

Hospital-Wide PX Council

LMH’s PX Council was re-established in February 2023 with the goal of increasing staff awareness of the importance of patient-centered care and its impact on PX scores. The Council is inclusive of a variety departments.

The Council meets monthly to:
• review HCAHPS scores and identify barriers and solutions
• discuss PX topics, which PX Champions then review at team huddles using the monthly handout provided to them

Embedded Pharmacist on 5C

Since November 2022, 5C has had a dedicated pharmacist. One of the pharmacist’s duties is to provide discharge medication education, focusing on each medication’s purpose and possible side effects. From 2022 Q3–2022 Q4, 5C’s score on HCAHPS Q.22 (When I left the hospital, I clearly understood the purpose for taking each of my medications) increased by 15.28 points, from 36 to 51.28. The unit’s 2023 Q1 score was even higher (54.55). And while only about one-fifth of surveys for 2023 Q2 have been received, this quarter’s score (75) is currently 40 points higher than the score in 2022 Q2.

Leveraging Technology: 4A Telepharmacy Pilot

In January 2022, IT, PSA, PX, Pharmacy, and Nursing implemented a Telepharmacy Virtual Visit pilot program on 4A. Patients being discharged home have a virtual visit with an NYP pharmacist. Via the patient’s room TV, the pharmacist provides discharge medication education and addresses patient questions. Results have consistently been positive, with patients who participate in the program responding more favorably to HCAHPS questions compared to nonparticipating 4A patients. The program is now the standard on 4A.
Upskilling Oncology Nurses to Competency with CAR-T Infusion & Management

Paige Ahearn, BSN, RN, BMTCN & Therese Roselli, BSN, RN, OCN
New York Presbyterian: Weill Cornell Medical Center

BACKGROUND

- 10W administers numerous cellular therapy products, including CAR T-cell.
- In 2021, 191 infusions were administered, 35 of which were CAR T-cells, a 40% increase in CAR T-cell from 2020.
- The transplant team could not treat COVID+ patients who needed treatment for their disease.
  - 10W is a positive pressure unit which does not allow for Enhanced Droplet isolation.
  - Result: Delays in treatment therefore increasing the risk for relapse.
- 10N has beds designated for autologous transplants and can care for COVID+ patients.
- In January 2022, a COVID+ CAR T-cell patient needed emergent treatment.
  - The patient could not be transplanted on 10W, so 10N was selected due to their foundational knowledge of infusions.

INTERVENTIONS

- 10W nurses identified 10N as the target for this intervention due to the baseline transplant knowledge
- CAR T-cell education planned, coordinated and executed in collaboration with nursing leadership, nursing education and medicine.
- Multiple educational sessions to reach 100% of staff
  - In person in-service at morning huddles
    - Chemotherapy
    - Product administration
    - Patient monitoring
    - Medical emergencies
  - Nursing Grand Rounds lecture: Care of the CAR T-cell patient
  - Designation of unit RN champion
    - Administration of CAR T-cell product
    - Education for infusion reactions
  - Mandatory Risk Evaluation and Mitigation Strategy (REMS) training required by the FDA

RESULTS

To evaluate knowledge, 10N RNs completed a pre- and post-test at three different time periods on CAR T-cell management and side effects.

<table>
<thead>
<tr>
<th></th>
<th>Pre-Test</th>
<th>Post-Test 1</th>
<th>Post-Test 2</th>
<th>Post-Test 3</th>
</tr>
</thead>
<tbody>
<tr>
<td>10N RN Average Test Scores</td>
<td>65%</td>
<td>80%</td>
<td>85%</td>
<td>90%</td>
</tr>
</tbody>
</table>

To ensure sustainability, 10N RNs were also evaluated on their confidence caring for CAR T-cell patients.

<table>
<thead>
<tr>
<th></th>
<th>Pre-Test</th>
<th>Post-Test 1</th>
<th>Post-Test 2</th>
<th>Post-Test 3</th>
</tr>
</thead>
<tbody>
<tr>
<td>RN Confidence Caring for CAR-T Cell Patient</td>
<td>Not Confident</td>
<td>Neutral</td>
<td>Confident</td>
<td>Expert</td>
</tr>
</tbody>
</table>

CONCLUSIONS

- 10 CAR T-cell patients have been transplanted on 10N without complications.
- The HSCT program to administered 35% more CAR T-cell products from 2021.
- Expanding bed capacity for transplant supported program growth.

- Trained nurses on 10N continue orient newly hired nurses using provided education.
- This program model can be replicated for nurses learning to care for new patient populations in different specialties without incurring any costs by utilizing internal nurse experts as resources.
- Nursing confidence can improve when provided with the right support and opportunity to learn.
Background

• Research has shown that kangaroo care (KC), the practice of skin-to-skin holding between a developing infant and caregiver, has been beneficial for bond development, mother’s milk production, infant's sleep patterns, growth and development, immune function, thermoregulation, and reduced susceptibility to mortality. Barriers to skin to skin often occur as a result of treatments and equipment in the Neonatal Intensive Care Unit (NICU). The facilitation of KC is dependent upon nursing's comfort and confidence levels.

• Creating a culture that supports KC requires time and commitment from the NICU team and parents, with neonatal nurses playing a pivotal role in fostering KC. Formal guidelines and education support nursing in implementing KC particularly, with the most fragile infants.

Purpose

KC has been an established practice within our NICU however, inconsistencies in practice led to the development of this QI project with a focus on improvement strategies that included the implementation of practice guidelines and education to improve time to KC hold.

PICO Question

P – NICU patients
I – Education and KC practice guidelines
C – Previous KC hold time data
O – Improved time to KC hold

Methods

• This IRB approved Quality Improvement (QI) Initiative utilized the Model for Improvement
• Sample included infants at varying gestational ages in a 60-bed, level IV NICU from January 2021 to December 2022
• Initial data collection included manual paper documentation followed by electronic medical record (EMR) documentation
• Measures included mean age at first KC session for infants with KC data available

Interventions

During this two-year QI project on integrating KC in the NICU, multiple interventions were implemented and included:

• Development of KC guidelines
• Nursing education on KC
• Parent education on the benefits of KC, optimal holding time, a “Kangaroo-a-thon” event and other related activities supporting KC
• Multidisciplinary engagement of KC from Social Worker, Physical and Occupational Therapy, Respiratory Therapy, and the March of Dimes NICU Family Support Coordinator
• Implementation of Epic EMR documentation of skin-to-skin

Results

There was a 39% decrease in the age at the first KC session for all infants from 6.9 days to 4.2 days of life. This centerline shift was correlated with KC protocol development, faculty and staff KC presentations, and parent kangaroo-a-thon events.

Discussion

• This ongoing QI initiative successfully decreased the age at first KC hold without increasing adverse events. Protocol development, data distribution to the multi-disciplinary team, and reinforcement of KC principles were key contributors that led to a culture shift with improved KC timeliness.

• Implementing KC guidelines fostered adherence and commitment from parents and the multi-disciplinary team

• Education, discussion, peer-to-peer support, and evaluation increased the comfort and confidence levels among nursing in facilitating KC

• Strengths of the study included full engagement from multidisciplinary team members and leadership; and the availability of resources to transition to Epic documentation

• Limitations included challenges in gathering data pre-Epic with manual paper documentation

Next Steps in the QI Process

• Evaluation of the relationship between KC and breast milk feeding during the first month of life

• Offering KC during orientation

References

C - diff - errent results! Piloting an Algorithm

Gary Camelo, DNP, RN, NEA-BC; Edyta Mota Javier, BSN, RN; Magdalena Grochocka, BSN RN; Jennifer Georges, BSN, RN, MEDSURG-BC

Background

Studies have shown that C-diff causes great economic burden on our healthcare system. The cost of C-diff infections was estimated to cost 5.4 billion dollars a year (Zhang et al., 2018).

In many cases patients are over diagnosed with C-Diff due to inappropriate testing criteria. Studies had shown that 15% of hospitalized patients were colonized with C-diff and had no symptoms (Tirupathi et al., 2020).

Because of highly sensitive results C-diff is diagnosed in the colonized rather than truly infected patients. Those patients are not infectious and are then inappropriately treated.

Inappropriate testing can also lead to inappropriate antibiotic use and isolation.

Following algorithms for C-diff testing has been shown to lower the number of cases tested. Studies done in four inpatient units had shown that there was a 31% reduction in monthly C-diff tests performed. The number of diagnoses was observed to decrease by 58% (Lenz et al., 2020).

Our aim was to encourage the rational use of C-diff testing to diagnose true C.diff infection and reduce inappropriate testing and false positive results via the use of a c-diff diagnostic algorithm.

Multidisciplinary group (CMO, UMD, PCD, IPC, QPS, DON, PCD) developed and piloted an escalation pathway for potentially inappropriate C.diff specimens. The pilot started February 6th. 8North had 10 C-diff HAIs in 2022.

Methods

- Quality Improvement (QI)
- All 8N patients requested to have C-diff sample sent
- Pilot began February 6th 2023
- Daily huddles regarding process
- Algorithm was used for every C-diff sample request
- Real time decision support given to requesting team
- Data collected via direct communication to PCD/CM

Algorithm : Provider enters order for C-diff testing. Patient’s RN assesses if an appropriate indication for testing exists: 1. >3 watery/unformed stools within past 24 hours without receipt of laxatives, stool softeners, enemas or other explanation for loose stool (e.g., oral contrast, recent addition of tube feeds) And OR 2. Colitis/ileus AND elevated WBC count without alternative explanation. Escalation as needed...

Results

Feb 6th to April 14th, 17 C-diff samples requested on 8North. .5 were dc’ed with bedside RN and PCD decision support .2 were dc’ed with bedside RN added decision support .4 were escalated to PCD and did not fit algorithm but were sent because they were <4 inpatient days admitted and thus would not be considered hospital-onset if positive .5 were sent by staff because they met criteria .1 sent with RN, PCD, and UMD decision support

Discussion

Awareness through daily huddles to review C-diff cases & algorithm with morning and night RNs was beneficial.

Results are in line with literature and appropriate C-diff testing.

Strengths: Utilization of interdisciplinary teams for awareness, real-time education, and staff engagement. Building relationships with front line staff and provider partners.

Limitations: No GEO localizations on 8N, over 20 different provider teams to be made aware of algorithm. Limited unit nurse leadership on weekends & nights. Variability of float staff and their awareness of pilot study.

Recommendation: To have daily unit huddle discussions in regards to proper C-diff stewardship and roll out c-diff algorithm to NYP units.

References


For more information, please contact: Gary Camelo 8N PCD at GAC9023@NYP.ORG
Evaluating Maternity Nurses’ Perception of Implicit Bias and its Influence on Maternal Outcomes

Jaclyn Chen SNM, MPH, BSN, RNC-OB, C-CEFM, Joyce Fitzpatrick PhD, MBA, RN, FAAN, FNAP
Reynaldo Rivera DNP, RN, NEA-BC, FAAN, FAONL

**Problem Identification**

**Background**
- The U.S severe maternal mortality and morbidity (MMM) rates have increased steadily over several years
- Research is revealing that serious health problems derive from structural bias produced by laws, rules, and practices by various levels of society, government, and systems that perpetually marginalized groups of people
- Micro/macro-aggressions related to race, gender, & class oppression has been identified as primary drivers of health inequity, creating stressors that contribute to poor health outcomes
- New York State’s Birth Equity Improvement Project (NYSBIEP) has identified disparities related to race, gender, health insurance, languages spoken other than English
- In maternity hospital settings, nurses spend the most time with birthing people and play a vital role in their care and outcomes
- Understanding the maternity nurses’ perceptions of the care delivered can reveal understandings of the current culture and its effects on outcomes to create specific interventions to combat the growing MMM

**Current Practice**
- The Dalio Center for Health Justice aims to address these inequities through education, leadership, research, & implementation science
- The Health Equity Alliance for Life (HEAL) is a maternity department specific committee aimed to create an interdisciplinary space to address health inequities specific to their population
- Currently, there is no research or efforts aimed to understand implicit bias among maternity nurses

**Methods**

**Research Question**
Among nurses at a New York City Regional Perinatal Center, do nurses perceive that implicit bias has an influence on maternal outcomes?

**Design:** Exploratory research design through a quantitative data collection via protected online survey. Survey included questions pertaining to:
- Demographics
- Staff nurses’ experience
- Care for the birthing person

**Eligibility Criteria:** Staff maternity nurses who work in direct patient care at a New York City Regional Perinatal Center

This study received IRB approval from Weill-Cornell Med

**Data Analysis**
- Frequency tables created crossing demographic question to staff nurses’ experience and care of the birthing person survey questions.
- Statistical significance was tested using the Kruskal Wallis Test

**Results**

The more experience a nurse had:
- The less they felt respected in their workplace (p-value = 0.02)
- The less they felt the team did not take their recommendations/suggestions into consideration (p-value = 0.02)
- Felt that the healthcare team treat birthing people differently based on ethnicity/culture (p-value = 0.02), type of health insurance (p-value = 0.005), and language they speak (p-value = 0.02)
- Rated the hospital as “average” (p-value = 0.0004) Although nurses that worked at this facility for more than 20 years rated it as “excellent” (p-value = 0.001)

Compared to all the units on the maternity service, labor and delivery nurses felt that:
- Providers did not ask for the birthing person’s permission before carrying out exams and treatments (p-value < 0.001)
- Birthing people felt pressured by the healthcare team into accepting care they did not want or did not understand (p-value = 0.0016)
- The healthcare team treated birthing people different based on race/skin color (p-value = 0.0012) and language they speak (p-value = 0.0009)

Neither agree nor disagree that all birthing people are treated with respect and compassion
- Rate the hospital “average” (p-value = 0.0004) Compared to all the units on the maternity services, postpartum nurses felt that the healthcare team treats birthing people different based on:
- Sexual orientation or gender identity (p-value = 0.009)

**Evaluation & Future Research**
- Limitations to this study included a small study pool as well as looking at perception data versus outcomes.
- Acknowledging perceived bias can help restore relationships and improve outcomes
- Facilities should promote a diverse workforce of nurses
- Promote interdisciplinary work to include nursing and birthing people in decision-making discussions, obtain informed consent prior to all procedures/exams
- Future studies are needed to compare perceptions of other types of maternity service healthcare workers and other specialties

**References**

- [Link](#)
Background

- LMH ED serves primarily the Chinatown and Lower East Side, where one third of the population is 65 years or older where many patients have comorbid life-limiting medical problems leading to frequent hospitalizations and are often an end-of-life care that need to be provided in inpatient settings because of the symptoms burden.

- General Inpatient Care (GIP) is a hospice level of care, defined as short-term care provided for a patient’s pain management or acute or chronic symptom control that cannot be managed in other settings.

- Patients who are actively dying and need aggressive symptoms management can receive GIP hospice level of care at LMH.

- The primary aim of this quality improvement project was to identify patients who would benefit from GIP hospice level.

- The 2nd goal of this project was to decrease adult mortality rate below 0.9.

Methods

- This Quality Improvement Project was conducted in the ED, ICU and medicine inpatient units.

- Referral criteria for GIP hospice level of care was provided to serve as a guide for selecting patients.

- Palliative care team (MD/ NP/ SW) attended comfort care rounds with Calvary Hospice Team (RN/SW) every Tuesday and Thursday.

- Data was collected quarterly to evaluate the number of patients referred and accepted to Calvary GIP hospice level of care.

- The first Comfort Care Round took place on October 28th, 2021.

- Intervention period was October 2021.

Results

- In 2022 number of patients accepted to Calvary Hospice Beds program increased to 66 comparing to 17 patients in 2021.

- No patients were discharged from the Calvary hospice program once initially enrolled.

- Out of 66 patients, 20 (33%) patients were referred by ED team and transitioned to Calvary Hospice Beds Program in the ED.

- Hospice beds program was introduced by either palliative or primary team and if the patient/ family were interested in the program patient/ family were able to further discuss it with the Calvary hospice liaison.

Discussion

- This Quality Improvement Project describes collaborative efforts to improve timely access to Calvary Hospice Beds Program, to increase awareness and understanding of the program and improve communication of patient/ family needs and wishes.

- By an early and timely referral to Calvary Hospice Beds Program we were able to meet the specific criteria by ensuring goals of care were delineated, code status clarified, and patients who met the criteria transitioned to Calvary Hospice Beds Program.

- Also, by an early and timely referral to Calvary Hospice Beds Program we were able to contribute to decrease the LMH mortality rate (0.73 in 2022) and 0.67 in 2023.

References


Background

- The American Heart Association (AHA) released the initial practice standard in 2004 to provide recommendations for the use of electrocardiographic monitoring. (Drew et al., 2004). Since then, there has been overuse and underuse of this technology which triggered an update of the practice standards (AHA, 2017).
- Only 24% of telemetry days were deemed appropriate. Device alarms are one of the most reported sleep-disturbing factors for admitted patients (Wesselius, 2018).
- A review of telemetry use can lead to half-million annual cost savings per 250 patients (Chong-Yik et al., 2018).
- The NewYork-Presbyterian Hospital-Lower Manhattan has the capability to monitor less than 50% of all the medical-surgical inpatient beds. With the complex patient population it serves, the practice site shares the challenge of optimizing the use of telemetry monitors.
- The electronic Health Record (EHR) system has incorporated a clinical decision support system when a provider places an order for telemetry. However, this feature is only for the initial order. There was no daily review of telemetry monitoring necessity.
- Interdisciplinary rounds (IDRs) occur daily to improve communication among the care team, patients, and family members (Agency for Healthcare Research and Quality, 2012).
- An outline for IDR, in a form of a checklist, includes a brief history of admission, goals of care, and discharge disposition, among others but nothing pertaining to telemetry use.
- The electronic Health Record (EHR) system when a provider places an order for telemetry, has incorporated a clinical decision support system to allow providers to update the EHR. This was done in collaboration with the telemetry technicians.

PICOT

PICOT: For adult medical-surgical patients, do EHR optimization and discussion of telemetry indications during interdisciplinary rounds (IDRs) decrease the use of telemetry by 10 percent over the period of three months?

Methods

Sample Population: All admitted patients on telemetry monitor at LMH 4C-Telemetry Unit

Data Collection Period: January 2022 to May 2022.

Before the intervention, telemetry use was not part of the IDR discussion, thus the zero pre-intervention data point.

Intervention

An Epic optimization request was submitted and was subsequently approved to include both telemetry and pulse oximetry icons (same resources) on the Unit Manager and Patient Lists to get an accurate number of patients on telemetry. Data were collected daily before each IDR.

The IDR starts at 10 am, and telemetry indication was discussed per patient. A standard script of “why is the patient on telemetry or what is the indication for telemetry” was used instead of a “yes or no” question. A checklist in the form of a poster was made available at the IDR area to facilitate a streamlined discussion. The provider discontinued the order if monitoring was not indicated. The total number of discontinued orders was collected and recorded at 3 pm to allow providers to update the EHR. This was done in collaboration with the telemetry technicians.

Results

• 15% to 22% of active telemetry orders were discontinued during IDR as a direct result of the interdisciplinary discussion of telemetry indication.

Discussion

• EHR can be optimized to get accurate data in real-time
• Like HAI prevention, nurses’ involvement in goals of care, including evaluating indications of monitoring devices, can improve care outcomes and promote efficient use of resources
• Appropriate use of telemetry can improve bed availability in a setting where resources are limited.
• Staff provided anecdotal feedback on better team collaboration, more nurse involvement, and enhanced patient advocacy.
• The charge nurses have a better perspective of current and projected bed availability which facilitates smoother patient flow and bed management.
• The telemetry technicians shared satisfaction as they can now focus on patients who need it and would benefit from continuous monitoring.
• While the discussion is welcomed during IDRs, providers still vary in practices. It is recommended that AHA guidelines be integrated into the EHR.

References


Chong-Yik, H., et al. (2018). The NewYork-Presbyterian Hospital-Lower Manhattan has the capability to monitor less than 50% of all the medical-surgical inpatient beds. With the complex patient population it serves, the practice site shares the challenge of optimizing the use of telemetry monitors.


Wesselius, L. M. (2018). Device alarms are one of the most reported sleep-disturbing factors for admitted patients. Sleep Medicine, 42, 1-6. doi:10.1001/jama.2017.16730

Chong-Yik, H., et al. (2018). The NewYork-Presbyterian Hospital-Lower Manhattan has the capability to monitor less than 50% of all the medical-surgical inpatient beds. With the complex patient population it serves, the practice site shares the challenge of optimizing the use of telemetry monitors.
Assessing the Language Proficiency of Our Bilingual Perioperative Staff

Maria del Mar Rodriguez MSHI CNS BSN CNOR, Sharon Llerena DNP RN-BC CCTN CPAN

Background

Clear communication between healthcare providers and non-English speaking patients and their families is fundamental to ensure a safe and equitable patient care.

In many instances patients with limited English proficiency (LEP) request in-person language assistance from unqualified bilingual staff, leading to communication errors and poor clinical outcomes. Assessing the linguistic competence of our bilingual staff in the healthcare context using our institution’s Linguistic Clinical Communicator (LCC) assessment tool is advantageous to prevent misunderstandings when communicating health information with our LEP patient population.

Methods

<table>
<thead>
<tr>
<th>Information Sharing (July 2022)</th>
<th>Conducted huddles emphasizing expectations and benefits of becoming an approved LCC on patient-provider communication, interactions and clinical outcomes.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Survey (N=22) (July 2022)</td>
<td>A staff survey enabled us to identify bilingual perioperative staff with language proficiency to communicate accurate clinical information to LEP patients in their preferred language.</td>
</tr>
</tbody>
</table>

Language Assessment & Database Development (Continuous)

- (N=22) staff undertook a 40 minutes language competency assessment. (n=20) became approved LCCs.
  - Created a database to keep record of the approved LCCs.

Recognition (Continuous)

- Publicly recognized those who successfully complete the LLC assessment test.

Statement of Successful Practice

- 90% (n=20) of bilingual staff are now approved LCCs.
- Increased peer-peer support.
- LCCs speak a total of six languages and readily available to provide in-person interpretive services.
- Leadership confidence in the ability of bilingual staff to accurately communicate with patients about their care.
- Reported increased staff and providers’ satisfaction with LCC availability and ease of use.

Discussion

- With this intervention our perioperative LCCs display commitment to our Respect Credo and uphold the importance of diversity, inclusion, and belonging.
- 28.9% of NYC residents are Hispanic/Latino, representing the largest ethnic minority population.
- 50% of our LCCs are proficient in communicating healthcare information in Spanish, enabling in-person patient-provider interaction in the patient’s preferred language.

References

- United States Census Bureau (2022). Quick facts New York City, New York. Available at: https://www.census.gov/quickfacts/newyorkcitynewyork
Understanding Risk Factors for the Usability of a Genetic Cancer Risk Assessment Tool Among Gynecologic Oncology Patients: A Quality Improvement Initiative

Luiza Perez1, Emily M. Webster1, Leslie Bull1, M. Danyal Ahsan1, Laura Keenahan1, Sarah R. Levi1, Evelyn Cantillo1, Eloise ChapmanDavis1, Kevin Holcomb1, Ravi N. Shara2, Melissa K. Frey1

1Department of Obstetrics and Gynecology, Weill Cornell Medicine, New York, NY
2Department of Medicine, Weill Cornell Medicine, New York, NY

**Background:** The Ambry Genetics Comprehensive, Assessment, Risk, and Education (CARE) Program, an online tool to assess genetic testing eligibility and lifetime risk for breast cancer, is available to gynecologic oncology providers at Weill Cornell Medicine to supplement genetic cancer risk assessment. Genetic cancer risk assessment tools, such as CARE, have been shown to improve rates of identifying at-risk patients.

**Aims:** We aimed to implement the use of CARE among new patients in a gynecologic oncology clinic. Additionally, we sought to understand demographic patterns among CARE completers and non-completers, as well as identify associations of demographics and health literacy on tool usability.

**Methods:** Between November 2022 and March 2023, new patients in a gynecologic oncology clinic were prompted by text message to complete CARE prior to their appointment. Those using CARE then completed the System Usability Scale, a validated 10-item questionnaire for the assessment of perceived usability, as well as the BRIEF Health Literacy Screening Tool, a 4-item validated tool for measuring health literacy. Comparison of CARE completers vs non-completers was conducted using Wilcoxon rank sum test and chi-square test, as appropriate. Relationship between usability and patient demographics, including health literacy, was evaluated using Wilcoxon rank sum test and Spearman’s rank correlation coefficient, as appropriate. Statistical analysis was performed using Stata, version 15.1 (StataCorp LLC, College Station, Texas).

**Results:** Ninety-three patients presented for a new patient gynecologic oncology appointment and were prompted to complete CARE. The median patient age was 50 years (interquartile range [IQR], 39-66). The patients identified as Non-Hispanic White (61, 66%), Asian (9, 10%), Non-Hispanic Black (7, 8%), Hispanic (3, 3%), other (8, 9%), or declined identification 5 (5%). Sixty-seven patients (72%) completed CARE. There was no difference in age between completers and non-completers (median age 50 vs 52 years, p= 0.1829) and no difference in rate of completion among those identifying as non-Hispanic White vs not (70% vs 75%, p=0.645). Among CARE users, 61 (91%) patients completed the usability scale, and 64 (96%) patients completed the health literacy screen. The average system usability score was 85 (IQR, 60-97.5; Figure 1. System Usability Scale scores), which corresponds to a letter grade of A+ (corresponding IQR, D-A+). Older age was found to be associated with lower usability score (Spearman's rho -0.2830, p=0.0224). Usability score did not differ among those who identified as non-Hispanic White vs not (median usability score 88 vs 79, p=0.3021). The median health literacy score was 18 (IQR, 16-20), which corresponds to adequate health literacy (corresponding IQR, marginal– adequate). A positive correlation was noted between system usability and health literacy (Spearman's rho 0.3575, p=0.0037).

**Conclusion:** No patterns in uptake based on age, race, and ethnicity were identified for the CARE genetic cancer risk assessment tool. However, those with older age and lower health literacy were noted to rate CARE with lower usability scores. Efforts are needed to ensure the accuracy of information collected through these supplementary tools, with special attention given to the vulnerable populations identified in this project who may have more difficulty with tool navigation.
Understanding Risk Factors for the Usability of a Genetic Cancer Risk Assessment Tool among Gynecologic Oncology Patients
A Quality Improvement Initiative

Luiza Perez, Emily M. Webster, MD, Leslie Bull, Muhammad Danyal Ahsan, Laura Keenanah, MD, Sara R. Levi, Shannon M. Kieran, Evelyn Cantillo, MD, MPH, Eloise Chapman-Davis, MD, Kevin Holcomb, MD, Ravi N. Sharaf, MD, MS, Melissa K. Frey, MD | May 24, 2023

Background

• Population-based screening for hereditary cancer syndromes is a cost-effective and evidence-based national health priority
• Individuals with a hereditary cancer syndrome (e.g., hereditary breast and ovarian cancer and Lynch syndrome) can undergo cancer screening and prevention that can reduce cancer-associated morbidity and mortality
• Digital cancer risk assessment tools have been shown to improve rates of identifying at-risk patients
• The Ambry Genetics Comprehensive, Assessment, Risk, and Education (CARE) Program is an online tool to assess genetic testing eligibility and lifetime risk for breast cancer
• Available to gynecologic oncology providers at Weill Cornell Medicine

Aims

1) Implement the use of CARE among new patients in a gynecologic oncology clinic
2) Understand demographic patterns among CARE completers and non-completers
3) Identify associations of demographics and health literacy on tool usability

Implementation

• 93 new patients prompted to complete CARE (Table 1)
• 67 (72%) completed CARE

CARE Completors vs non-completers

• No difference in age (median age 50 vs 52 years, p=0.18) or rate of self-identification as non-Hispanic White (70% vs 75%, p=0.65)

CARE Usability

• Median System Usability Scale score 85 (IQR 60-97.5) (Figure 2) corresponding to letter grade of A+ (IQR D-A+)
• Higher usability scores associated with younger age (ρ=0.2830, p=0.0224) and higher health literacy (ρ=0.3575, p=0.0037)
• Usability score did not differ among those who identified as non-Hispanic White vs not (88 vs 79, p=0.30)

Table 1. Patient characteristics. IQR, interquartile range.

<table>
<thead>
<tr>
<th>Race, n (%)</th>
<th>Median age in years (IQR), n=93</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Hispanic White</td>
<td>61 (66)</td>
</tr>
<tr>
<td>Non-Hispanic Black</td>
<td>7 (8)</td>
</tr>
<tr>
<td>Asian</td>
<td>9 (10)</td>
</tr>
<tr>
<td>Hispanic</td>
<td>3 (3)</td>
</tr>
<tr>
<td>Other</td>
<td>8 (9)</td>
</tr>
<tr>
<td>Declined identification</td>
<td>5 (5)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Completed CARE? n (%)</th>
<th>Median BRIEF Health Literacy Screen Score (IQR), n=64</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
<td>18 (16-20)</td>
</tr>
<tr>
<td>No</td>
<td>26 (28)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>BRIEF Health Literacy Screen Category, n (%)</th>
<th>Number (Total n=41)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inadequate</td>
<td>6 (9)</td>
</tr>
<tr>
<td>Marginal</td>
<td>14 (22)</td>
</tr>
<tr>
<td>Adequate</td>
<td>44 (69)</td>
</tr>
</tbody>
</table>

Methods

• Initiative conducted between November 2022 and March 2023
• New patients in a gynecologic oncology clinic prompted by text message to complete CARE prior to appointment (Figure 1)
• Patients who met criteria for genetic testing received genetic counseling at the time of the appointment
• If interested in genetic testing, patients offered same-day testing
• Post-CARE survey administered including System Usability Scale and BRIEF Health Literacy Screening Tool

Statistical Analysis

• Comparison of CARE completers vs non-completers was conducted with Wilcoxon rank sum test and chi-square test
• Relationship between usability and patient demographics evaluated with Wilcoxon rank sum test and Spearman’s rank correlation coefficient

Results

Figure 1. CARE-supplemented genetic risk assessment and testing workflow schema.

Figure 2. System Usability Scale Score Histogram

Conclusions & Next Steps

• Use of a digital cancer risk assessment tool was successfully incorporated into a gynecologic oncology clinic
• Age, race, and ethnicity did not affect rate of CARE completion
• Older age and lower health literacy associated with lower CARE usability ratings
• Additional resources may be required to facilitate accurate tool completion in vulnerable populations
• The impact of CARE on identification of individuals at risk for hereditary cancers is being evaluated in an ongoing trial: Evaluation of a Chatbot to Maximize Hereditary Cancer Genetic Risk Assessment in an Underserved Gynecology Population (NCT05562778)

**Project Name:** A Quality Improvement Initiative to Develop And Implement A Genetic Cancer Risk Assessment Tool For Use In A Diverse, Urban Gynecology Clinic

**Authors:**
Emily M Webster¹, M Danyal Ahsan¹, Leslie Bull¹, Luiza Perez¹, Sarah Levi¹, Evelyn Cantillo¹, Eloise Chapman-Davis¹, Kevin Holcomb¹, Auja McDougale¹, Ravi Sharaf², Melissa K Frey¹

¹ Department of Obstetrics and Gynecology, Weill Cornell Medicine, New York, NY
² Department of Medicine, Weill Cornell Medicine, New York, NY

**Statement of the Problem:** Approximately 1% of the US population has a hereditary cancer syndrome. Screening is recommended to occur at the primary care level; however, most patients with hereditary cancer syndromes have not been identified and thus are unable to benefit from cancer risk-reducing strategies. Under-recognition due to lack of genetic cancer risk assessment is more pronounced in racial and ethnic minority populations and among those with public insurances. Electronic family history tools to aid detection of high-risk patients are costly to embed in clinical settings and inconvenient to use, requiring an average of 30 minutes to complete with low completion rates.

**Objective/Aim of the Study:** We aimed to overcome barriers to genetic cancer risk assessment by creating and implementing a low cost, efficient screening tool in the Helmsley Medical Tower Women's Health gynecology clinic. Specifically, we wanted to design a tool with a completion rate of more than 50% that required less than 5 minutes on average to complete.

**Project Design/Methods:** We developed and piloted the Cancer Assessment Tool for Collecting History (CATCH), which is a decision tree algorithm designed to identify patients eligible for genetic testing based on established national guidelines using personal and family cancer history (Figure 1. Fishbone diagram addressing genetic cancer risk assessment barriers and the role of CATCH tool. CFH; cancer family history). English-speaking patients were approached in the waiting room prior to their appointment and provided the option of completing an online CGRA tool accessed via QR code on a patient’s personal smartphone. Patients identified to be eligible for genetic testing were offered mainstream genetic counseling and testing as part of their gynecology visit on the same day. Our primary outcomes were tool uptake rate and time. Our secondary outcome was assessment of previously unmet need for genetic services. Patients without prior documentation of genetic counseling or testing who had seen a primary care provider within the past 12 months were considered to have had an unmet need for genetic services.

**Results:** From July to December 2022, CATCH was offered to 203 patients and completed by 142 (70.0%) (Table 1. Participant characteristics). Among users, 62 (43.7%) self-identified as Hispanic, 40 (28.2%) non-Hispanic Black, 25 (17.6%) non-Hispanic White, 7 (4.9%) Asian, 2 (1.4%) Native American or Alaskan, and 6 (4.2%) unspecified or other. Regarding primary insurance, 108 (76.1%) had Medicaid, 12 (8.5%) Medicare, 18 (12.7%) New York State-funded insurance, 3 (2.1%) commercial insurance, and 1 (0.7%) hospital-based charity. Completion of CATCH required a median of 2 minutes (interquartile range 1-4 minutes). Thirty-eight (26.8%) patients were identified to meet eligibility criteria for genetic testing for hereditary cancer syndromes. Twenty (52.6%) elected to complete genetic testing at the time of appointment, 10 (26.3%) had previously received testing, and 8 (21.1%) deferred testing. Among the 28 patients identified as being high-risk for hereditary cancer without prior testing, 22 had been seen by a primary care provider in the prior 12 months and 20 (90.1%) had no documentation of a discussion of genetic cancer risk in the electronic medical record.

**Conclusions:** CATCH is a low-cost, genetic cancer risk assessment tool that took 2 minutes to complete with a high uptake rate among a historically underserved population. Most patients identified to be eligible for genetic testing were interested in testing and had no prior documentation of risk assessment or counseling, demonstrating an unmet need for genetic services within the population being addressed with implementation of CATCH. This tool holds promise as an item that could be incorporated into routine workflow to bring standard of care risk assessment to our patients.
Figure 1. Fishbone diagram addressing genetic cancer risk assessment barriers and the role of CATCH tool. CFH; cancer family history.

Table 1. Participant characteristics.

<table>
<thead>
<tr>
<th>Participant characteristic</th>
<th>Median</th>
<th>IQR</th>
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</thead>
<tbody>
<tr>
<td>Age in years</td>
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<tr>
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<td></td>
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<td>Non-Hispanic White</td>
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<td>Native American or Alaskan</td>
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<td>Other</td>
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<td>3.5</td>
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<td>Decline to answer</td>
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<tr>
<td>Primary insurance</td>
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<tr>
<td>Medicaid/managed Medicaid</td>
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<td>Medicare/managed Medicare</td>
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<tr>
<td></td>
<td>Count</td>
<td>Percentage</td>
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<tr>
<td>--------------------------</td>
<td>-------</td>
<td>------------</td>
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<tr>
<td>Other NY government-funded insurance</td>
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<tr>
<td>Hospital-based charity care</td>
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<td><strong>Visit type</strong></td>
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<td>Procedure</td>
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<td>5.6</td>
</tr>
</tbody>
</table>
A quality improvement initiative to develop and implement a genetic cancer risk assessment tool for use in a diverse, urban gynecology clinic

Emily M Webster1, M Danyal Ahsan1, Leslie Bull1, Luiza Perez2, Sarah Levi1, Evelyn Cantillo1, Eloise Chapman-Davis1, Kevin Holcomb1, Auja McDougale1, Ravi Sharaf2, Melissa K Frey1
1Department of Obstetrics and Gynecology, Weill Cornell Medicine, New York, NY
2Department of Medicine, Weill Cornell Medicine, New York, NY

BACKGROUND

- ~1% of the population has a cancer-predisposing pathogenic variant, but >80% have not been identified
- Recognition of hereditary cancer syndromes allows for risk-reducing measures that reduce cancer morbidity and mortality
- Screening is cost-effective and recommended at the primary care level
- Under-recognition due to lack of genetic cancer risk assessment is more pronounced in racial and ethnic minority populations and among those with public insurances
- Existing electronic family history tools to aid detection of high-risk patients are costly to embed in clinical settings and can be inconvenient, requiring an average of 30 minutes with low completion rates
- Cancer Assessment Tool for Collecting History (CATCH) Development
  - Decision tree algorithm designed to identify patients eligible for genetic testing based on established national guidelines using personal and family cancer history
  - English-speaking gynecology patients were approached in the waiting room prior to appointment
  - Offered option of completing CATCH, accessed via QR code on personal smartphone.
  - Same-day mainstream genetic counseling and testing offered to patients identified as eligible for cancer genetic testing

AIM

- To overcome barriers to genetic cancer risk assessment by creating and implementing a low cost, efficient screening tool in the Helmsley Medical Tower Women’s Health gynecology clinic
- Specifically, to design a tool with a completion rate of more than 50% requiring less than 5 minutes to complete

METHODS

Cancer Assessment Tool for Collecting History (CATCH) Development

- Decision tree algorithm designed to identify patients eligible for genetic testing based on established national guidelines using personal and family cancer history

Implementation

- English-speaking gynecology patients were approached in the waiting room prior to appointment
- Offered option of completing CATCH, accessed via QR code on personal smartphone.
- Same-day mainstream genetic counseling and testing offered to patients identified as eligible for cancer genetic testing

Outcomes

- Primary: CATCH completion rate and time
- Secondary: Assessment of previously unmet need for genetic services

RESULTS

- From July to December 2022, CATCH was offered to 203 patients
- Completion rate: 70% (completed by 142 patients)
- Completion time: median of 2 minutes (interquartile range 1-4 minutes)
- 38 (27%) patients were identified to be high-risk for harboring cancer-predisposing pathogenic variant, 28 of whom had never been genetically tested
- Among the 28 patients identified as being high-risk for hereditary cancer without prior testing:
  - 20 (71%) elected to complete same-day genetic testing at the time of appointment
  - 8 (29%) deferred same-day testing

Assessment of unmet need for genetic services

- Among the high-risk patients without prior testing, 22 had been seen by a primary care provider in the prior 12 months, and 20 (90%) had no documentation of a discussion of genetic cancer risk in the electronic medical record

Table 1. Patient characteristics. IQR; interquartile range.

<table>
<thead>
<tr>
<th>Age in years</th>
<th>Median</th>
<th>IQR</th>
</tr>
</thead>
<tbody>
<tr>
<td>n</td>
<td>39</td>
<td>31-49</td>
</tr>
</tbody>
</table>

Sex

- Female: 141 (99.3)
- Non-binary: 1 (0.7)

Race and Ethnicity

- Hispanic: 62 (43.7)
- Non-Hispanic Black: 40 (28.2)
- Non-Hispanic White: 25 (17.6)
- Asian: 7 (4.9)
- Native American or Alaskan: 2 (1.4)
- Other: 5 (3.5)
- Decline to answer: 1 (0.7)

Primary insurance

- Medicaid: 108 (76.1)
- Medicare: 12 (8.5)
- Commercial insurance: 3 (2.1)
- Other NY government-funded insurance: 18 (12.7)
- Hospital-based charity care: 1 (0.7)

CONCLUSIONS

- CATCH is a low-cost, genetic cancer risk assessment tool that took 2 minutes to complete with a high uptake rate among an underserved population
- Most patients identified to be eligible for genetic testing had no prior counseling and were interested in same-day testing
- Similar tools could be incorporated into routine workflow to bring genetic cancer risk assessment to our patients
- The use of a risk assessment tool for genetic cancer risk assessment in our Women’s Clinic is being studied in an ongoing randomized, controlled trial (NCT05562778)
Title: Implementation of a Collaborative Care Model for Perinatal Mood and Anxiety Disorders

Authors: Sarah J Weingarten, MD, Emily Tutino, BA, Semra Etyemez, MD, MPH Lauren M Osborne, MD

Departments: Obstetrics and Gynecology and Psychiatry

Statement of the Problem: Perinatal mood and anxiety disorders (PMADs), those present during pregnancy and up to one year postpartum, are the most common complication of childbirth, affecting one in five to seven women.1-3 Women are underdiagnosed and undertreated due to multiple barriers. Usually, obstetricians screen once during pregnancy and postpartum, followed by treatment or mental health referrals for affected women.4 However, they often report inadequate training and limited access to referrals.5 One proposed intervention is a collaborative care (CC) model that integrates mental health providers into the prenatal setting.

Objectives: Determine the feasibility of establishing a CC program, the Perinatal Wellness Program (PWP), for PMADs and its effect on maternal psychiatric and obstetrical outcomes. Assess patient satisfaction, patient-centered and health services utilization outcomes, and provider education.

Project Design: All patients screened at initial prenatal visit, 28 weeks’ gestation, and 6 weeks postpartum with Edinburgh Postnatal Depression Scale (EPDS). Those who score ≥9 (mild depression) are placed in a safety in-basket for review by clinical team and obstetrician (OB). The OB explains the program to the patient, consents and refers. Initial evaluation is performed by a social worker (SW) (behavioral care manager); psychiatrist conducts chart review and cases discussed in weekly meeting with OB, SW, nursing, psychiatrist, and psychologist. The team determines the treatment plan: short-term psychotherapy, medication management by OB, one-time medication consultation, or referral to psychiatry for long-term management. Patients are monitored for improvement of symptoms and other outcomes, including satisfaction; providers are assessed for comfort and knowledge via a survey. Outcomes compared to historical controls and to clinics that have not initiated the PWP.

Results: From 1/23/23 to 5/19/23, 315 patients screened positive (≥9 on the EPDS). Of those, 89 patients are enrolled in the PWP, 33 were deemed ineligible after initial review (low burden of symptoms), 3 established care with other WCM providers, 8 are awaiting appointments, 90 are awaiting consent and referral, and 92 have declined services. Reasons for declining included living out of state, cost concerns, not wanting to participate in research, already established psychiatric care, asymptomatic, or not interested. Average EPDS for those enrolled is 15.0±4.5. Average time from referral to enrollment is 13.6 days. 20 providers took the pre-PWP survey. Only 10% felt “extremely comfortable” identifying PMADs. Bipolar disorder and personality disorders were most common other identified disorders, and only 5% felt “moderately” or “extremely” comfortable identifying these. 80% feel they don’t have sufficient training to treat PMADs, but 75% “agree” or “strongly agree” that this falls within responsibilities of OBs. 100% feel dissatisfied with referral resources.

Conclusions: The current resources for PMADs are felt to be inadequate and providers do not feel adequately trained to treat PMADs on their own. OBs feel the PWP is acceptable and needed; time for referral to enrollment is acceptable, but there are delays in consent and referral.
Resources:
Implementation of a Collaborative Care Model for Perinatal Mood and Anxiety Disorders
Sarah J Weingarten, MD, Emily Tutino, BA, Semra Etyemez, MD, MPH, Lauren M Osborne, MD
2023 Annual Weill Cornell Medicine Quality Improvement and Patient Safety Poster Symposium
May 24th, 2023

Statement of the Problem:
- Perinatal mood and anxiety disorders (PMADs), those present during pregnancy and up to one year postpartum, are the most common complication of childbirth, affecting one in five to seven women.¹⁻³
- Women are underdiagnosed and undertreated due to multiple barriers.
- Usually, obstetricians screen once during pregnancy and postpartum, followed by treatment or mental health referrals for affected women.⁴
- However, they often report inadequate training and limited access to referrals.⁵
- One proposed intervention is a collaborative care (CC) model that integrates mental health providers into the prenatal setting.

Objectives:
- Determine the feasibility of establishing a CC program, the Perinatal Wellness Program (PWP), for PMADs and its effect on maternal psychiatric and obstetrical outcomes.
- Assess patient satisfaction, patient-centered and health services utilization outcomes, and provider education.

Design:
- Patients screened at initial prenatal visit, 28 weeks’ gestation, and 6 weeks postpartum with the Edinburgh Postnatal Depression Scale (EPDS).
- Score ≥9 (mild depression) placed in a safety in-basket for review by clinical team and obstetrician (OB).
- OB explains program to the patient, consents and refers. Initial evaluation performed by a social worker (SW) (behavioral care manager); psychiatrist conducts chart review and cases discussed in weekly meeting with OB, SW, nursing, psychiatrist, and psychologist.
- Team determines the treatment plan: short-term psychotherapy, medication management by OB, one-time medication consultation, or referral to psychiatry for long-term management.
- Patients monitored for improvement of symptoms and other outcomes, including satisfaction; providers are assessed for comfort and knowledge via a survey.
- Outcomes compared to historical controls and to clinics that have not initiated the PWP.

Results:
- 89 patients are enrolled in the PWP (with average EPDS 15.0 ± 4.5), 8 are awaiting scheduling, 92 have declined, and 90 are awaiting consent and referral.
- Average time from referral to enrollment: 13.6 days.
- On pre-implementation survey, only 10% of providers felt “extremely comfortable” identifying PMADs.
- Only 5% felt either “moderately” or “extremely” comfortable identifying bipolar disorder and personality disorders.
- 80% of providers feel they do not have sufficient training to treat PMADs, but 75% “agree” or “strongly agree” that this falls within responsibilities of OBs.
- 100% feel dissatisfied with referral resources for mental health.

Conclusions/Lessons Learned:
The current resources for PMADs in our prenatal clinics are felt to be inadequate and providers do not feel adequately trained to treat PMADs on their own. OBs feel the PWP is acceptable and needed; time for referral to enrollment is acceptable; but there are delays in consent and referral.

Next Steps:
- Continue to facilitate screening and improve enrollment.
- Obtain outcome data for completed pregnancies.
- Expand PWP to all prenatal clinics.

Acknowledgments: Funding provided by Weill Cornell Medicine and New-York Presbyterian Hospital

References:
Use of Diagnostic Stewardship to Reduce Inappropriate Microbiology Sendout Tests: LMH Pilot Study

Stacia Semple M.D., Alexis Kim MSc, Daniel Alvarado MLS (ASCP)CM, SBBCM, CQA(ASQ), Johora Choudhury, John Nguyen, Jacob H. Rand M.D., Lars Westblade Ph.D, Rebecca Marrero Rolon MD, Harjot K. Singh M.D., ScM., FIDSA

Background:
Inappropriate laboratory testing results in delayed diagnosis and unnecessary treatment. Anecdotal clinical evidence suggested inappropriate testing at NYP/LMH, where there is no diagnostic stewardship of microbiology send outs. We implemented a QI pilot project to improve the appropriateness of send out testing for microbiology/infectious disease, with a goal to reduce the percentage of inappropriate microbiology send out tests at NYP/LMH by 10% by December 2022 compared to baseline (2019-2021).

Methods: Using QI study design and a collaborative study team of Laboratory and ID specialists, we established a baseline of send out data (ARUP specimen transfer list) to compare pre and post monthly counts after QI interventions. Evidence-based definitions of appropriateness were used to determine appropriateness and serial, overlapping PDSA cycles were used including education, updating order sets, modification of test menus, and optimization of DOM ordering manual.

Results: With iterative PDSA cycles, we exceeded our goal of 10% reduction in inappropriate sendouts (Table 1). The most successful interventions included education of accessioners and updated test menus, as well as individual provider feedback.

Conclusion: We identified several opportunities to improve microbiology test ordering through order set changes, provider guidelines, test menu optimization and education, clarifying test names, involving stakeholders from several departments, including obstetrics, pediatrics, medicine, and laboratory services. Through iterative PDSA cycles, we achieved an overall 25% reduction in inappropriate microbiology sendouts. Additional opportunities for diagnostic stewardship were identified, warranted, and will be pursued to further reduce other inappropriate microbiology send out tests.
Table 1. Number of inappropriate microbiology sendouts by year and test type.

<table>
<thead>
<tr>
<th>Test type</th>
<th>Pre-intervention (2020/2021)</th>
<th>Study period 2022</th>
<th>% change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pathogen detection and susceptibility</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Gram Negative ID, Nocardia culture)</td>
<td>65.5</td>
<td>25</td>
<td>62%</td>
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<tr>
<td>Internally available tests</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>(RPP, TPA, Cdiff PCR)</td>
<td>16.5</td>
<td>12</td>
<td>27%</td>
</tr>
<tr>
<td>Qualitative PCRs/Viral cultures</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(EBV, CMV, VZV culture)</td>
<td>233</td>
<td>213</td>
<td>9%</td>
</tr>
<tr>
<td>Genotypic and Phenotypic testing</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>(HIV, HCV resistance)</td>
<td>88.5</td>
<td>52</td>
<td>41%</td>
</tr>
<tr>
<td>Total (72 unique tests)</td>
<td>404</td>
<td>302</td>
<td>25%</td>
</tr>
</tbody>
</table>

Figure 1 is a run chart of monthly 2022 sendouts (average for 2020/2021=34)
Background:
- Inappropriate laboratory testing can lead to both delayed diagnosis and overuse of antimicrobials (Zhi 2013)
- Diagnostic Stewardship (DSP) is modifying the process of ordering, performing, and reporting diagnostic tests to improve the treatment of infections and other conditions (Morgan 2017)
- Inappropriate testing can result in longer length of stay, time to optimal treatment, cure rates

Methods:
- Quality improvement study during 2022 using PDSA cycles
- ARUP, our primary commercial lab, provided monthly data for 2022 on microbiology sendouts
- Based on patterns from 2020-2021, we tabulated and tracked tests that were inappropriate based on IDSA Microbiology guidelines of appropriateness. (Miller 2008)
- We combined data from 2020/2021 as our pre-intervention baseline

Aim:
- The aim of this project is to reduce the inappropriate Microbiology sendout tests at LMH by 10% during the study period 1/1/2022-12/31/2022 compared to baseline (2020/2021).

Interventions:
#1 PDSA cycle: Individual provider/test level approach (Jan-Mar 2023)
- Daily audit to cancel/reroute/change tests in real time
- Provider education for each inappropriate test order (organism identification/susceptibility, qualitative (QLT) versus quantitative (QNT), culture versus serology, routing for internally available tests)
- Accessioner education
#2 PDSA cycle: RCA/Guidelines/order sets approach (Jan-June 2023)
- Obstetrics fetal demise order set (HSV blood PCR)
- Pediatrics order for infants of small gestational age, failed hearing tests (CMV qualitative test)
- Dept Of Medicine Physician Assistant manual on diagnostic stewardship (ID section updated with appropriate tests)
#3 PDSA cycle: Monthly audit of ARUP sendouts (Jan-Dec 2023)
- Review frequencies, costs, and inappropriateness to look for additional patterns and opportunities for intervention (HCV)

Outcomes:
- Primary endpoint was number of inappropriate microbiology sendouts, categorized into pathogen detection (organism ID), routing errors, wrong test selection (culture instead of PCR), unnecessary tests (Genotypes)

Results:

<table>
<thead>
<tr>
<th>Test type</th>
<th>Pre-intervention (2020/2021)</th>
<th>Study period 2022</th>
<th>% change</th>
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<tr>
<td>Pathogen detection and susceptibility</td>
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<td>16.5</td>
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<td>404</td>
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<td>25%</td>
</tr>
</tbody>
</table>

Figure 1

- Figure 1 is a run chart of monthly 2022 sendouts (average for 2020/2021=34)
- With iterative PDSA cycles including provider education, order set changes, and test menu changes, we exceeded our goal of 10% reduction in inappropriate sendouts (Table 1). While real time cancellations were not feasible because of workflow, individual education of providers likely resulted in more appropriate future test choices.

- Lab and informatics partnership was critical in ensuring test menus were available and up to date.
- With iterative PDSA cycles including provider education, order set changes, and test menu changes, we exceeded our goal of 10% reduction in inappropriate sendouts.
- Balancing measure: No accidental test cancellations occurred
- Limitations: Technology interventions were delayed which limited impact on availability of quantitative tests. While we were able to update some order sets, adding some quantitative tests went live near end of project (CMV 12/2022)

Conclusion:
- Through iterative PDSA cycles, we exceeded our goal to achieve a 25% reduction in inappropriate microbiology sendouts.
- Application of diagnostic stewardship improved appropriate testing through the use of test menu optimization, electronic decision support, and lab/clinician education.
- This pilot study can be used to further identify inappropriate tests to improve patient care.
Authors:
Kelly Banks, MD, PHD, Julie Davila, MD, Stephenie Trimboli, MD, Beemnet Neway, MD, Joanna Lee, MD, Alim Esemenli, MD, Matthew Tam, MD, Bing Lin, MD, Emily Scharf, DO, Radha Sathanayagam, MD, Samantha Bruno, MD, Diane Lee, PsyD, Erika Abramson, MD, S. Nena Osorio, MD, Nancy Lee, MD

Title:
Resident led quality improvement project incorporating a clinical psychologist into a pediatric primary care clinic to improve postpartum depression screening and referral rates

Background:
Postpartum depression (PPD) is the most common obstetric complication in the US, affecting 10-16% of mothers (1,2). Beyond the direct effect on maternal health, PPD has been shown to impact infant health across multiple domains including language, cognitive, and social emotional development, and sleep (2). PPD remains under-recognized and undertreated; an estimated 50% of cases are undiagnosed and only 11.8% of mothers who screened positive received mental health services in one 2019 study (3). In 2010, a report from the American Academy of Pediatrics advocated leveraging the multiple primary care visits that occur in early infancy to screen mothers for PPD and increase referral to mental health resources, (4) which has been shown to be effective (5,6).

At the Medicaid-based Cornell Resident Group Practice pediatric clinic, baseline PPD screening rates in 2021 were 66%, despite prior efforts to increase screening. As earlier research has shown that integrating a clinical psychologist into primary care clinics through a national program known as “HealthySteps” improves screening and referral for PPD (5), we sought to apply the same strategy in addition to other initiatives.

Objective:
Increase PPD screening using the Edinburgh Postpartum Depression Scale (EPDS) during well child visits at 2-weeks through 4 months to 90%. Secondary aim is to increase referral rates for positive screens to appropriate mental health care to 100%.

Methods:
This is an observational time-series study over two years in a primary care clinic affiliated with a tertiary academic medical center. An interdisciplinary QI team including residents, attending physicians, a QI specialist, and psychologist created a key driver diagram (Figure 1). Interventions were derived using tertiary drivers (Figure 1) and tested via five PDSA cycles. Process (screening), outcome (mental health referral) and balancing measures (safe sleep counseling) were collected via EMR review at 2-week, 1-, 2- and 4-month well child visits. PPD screens were made available in 12 languages starting in January 2021 with tracking of language of screening beginning in May 2022, the workflow for PPD screening was introduced in August 2021, and a clinical psychologist was integrated into the clinic in June 2022. Statistical process control charts, run charts and subgroup analyses were used to analyze data. Run chart rules and API rules were applied to detect signal of change and special cause variation, respectively.

Results:
715 charts were reviewed. The overall PPD screening rate improved from 66 to 85% (Figure 2A). Positive screening rates remained unchanged at 10%, while the referral rate of patients who scored positive improved from 60 to 87% (Figure 2B). Subgroup analysis showed the lowest screening rates at the 2-week visit (61%, n=156) and in patients who spoke languages other than English (55%, n=42). There was no change in safe sleep counseling (balancing measure).

Conclusion(s):
Integration of a clinical psychologist into the resident clinic was effective in improving both screening and referral rates. The lower screening rates observed at 2-week visits may be because these visits focus primarily on weight trends. Given the lower number of non-English screens completed, improving workflow and educating
staff on how to perform non-English screens is important for further success. Future interventions for this ongoing project include implementing note templates for 2-week visits and modifying existing note templates to track outcomes and languages of completed screens. Finally, we plan to expand the project to understand how screening, brief interventions, and appropriate referral impact outcomes, specifically using the EPDS score to follow the course of maternal depression over time.

Word Count: 569 (Max: 600, 2 Figures)

References:
Figure 1. Key Driver Diagram.
Figure 2. (A) Edinburgh Postpartum Depression Scale (EPDS) screening rate improved after integration of “HealthySteps” clinical psychologist into Pediatric Primary Care Clinic. (B) PPD referral rate for patients who had positive EPDS screen improved from 60% to 87% after referral workflow modifications and introduction of “HealthySteps”
A Resident Led Quality Improvement Project Incorporating a Clinical Psychologist to Improve Screening and Referral Rates for Postpartum Depression in a Pediatric Primary Care Clinic

Kelly Banks MD PhD, Julie Davila MD, Alim Esemienli MD, Matthew Tam MD, Bing Lin MD, Emily Scharf DO, Radha Sathanayagam MD, Samantha Bruno MD, Stephanie Trimble MD, Joanna Lee MD, Richard Pliszczewski MD PhD, Sarah Allen Ray MD, Jeffrey Maniko MD, Diane Lee PsyD, Erika Abramson MD MS, Snezana Nena Osorio MD MS, Nancy J. Lee MD

Background
- Postpartum depression (PPD) is the most common obstetric complication affecting 10-16% of mothers.  
- PPD has been shown to impact infant health across multiple domains including sleep, language, as well as cognitive and social emotional development.  
- PPD remains under-recognized and undertreated; an estimated 50% of cases are undiagnosed and only 11.8% of mothers who screened positive received mental health services in one 2019 study.
- At our Medicaid-based clinic, baseline screening rates in 2021 were 66%, despite efforts to increase screening through prior QI initiatives.
- Earlier research has shown that integrating a clinical psychologist into primary care clinics at well child checks (WCC) through a national program known as “HealthySteps” improves screening and referral for PPD.

Objectives
1) Increase PPD screening to 90% in 14-day through 4-month well visits
2) Increase referral rates to appropriate mental health care to 100%.

Methods
Study Design: Ongoing observational time-series study over 23 months. Process (screening), outcome (mental health referral) and balancing (safe sleep counseling) were collected via EMR review.

Patient population: 715 charts reviewed from 2-8 weeks, 1-, 2- and 4-month well child visits in a primary care clinic affiliated with a tertiary academic medical center.

Outcome: PPD screening rate and maternal mental health referral

Analysis: Data interpreted with statistical process control charts, run charts, and subgroup analyses. Run chart rules and API rules were applied to detect signal of change and special cause variation.

SMART Aim: Improve PPD screening in Resident Clinic to >90% by July 2023

Key Driver Diagram

Results

Current Workflow

Impact and Future Directions
- Integration of a clinical psychologist into the resident clinic was effective in improving both screening and referral rates.
- Lower screening rates were observed at 2-week visits and with non-English speaking patients.
- Future interventions:
  - Implement note templates for <4-week visits and EPDS+ note template, include language of screen in note templates (March 2023)
  - Distribute PPD handout at <14-day visits (March 2023)
  - Modifying existing note templates to track outcomes

Acknowledgements
Special thanks to Melanie Wilson Taylor MD, the social work team, and all members of the Resident Group Practice.

References
Title: Preventing Unplanned Extubations in the Neonatal Intensive Care Unit at NYP Queens

Authors: Michael Brandler, MD; Jane Abraham, RN; Leonardo Gonzalez, RRT; Joanne Bishara, MD

Department of Pediatrics, New York Presbyterian Queens

1. Statement of the Problem: An unplanned extubation (UE) is the inadvertent dislodgement of an endotracheal tube in a clinical patient setting. Historically, these events have been considered an expected consequence of care. However, a UE event can lead to cardiovascular collapse of the infant as well as the need for prolonged or invasive resuscitation. Additionally, time on a ventilator may be extended unnecessarily when plans to safely remove an endotracheal tube are not in place.

2. Objective/Aim of the study: The first aim is to establish and implement an enterprise-wide neonatal ICU unplanned extubation bundle in the NYP Queens NICU, and to achieve ≥80% compliance with all elements of the bundle. The second aim is to reduce the rate of unplanned extubations on the NYP Queens campus by 10% from baseline within 6 months by implementing NYP NICU UE prevention bundle elements.

3. Project Design/Methods: We instituted use of the following initial bundle elements that were introduced to all sites in the NYP Enterprise: standardized anatomic reference points; standardized securement methods; a protocol for high risk situations; and establishing incident reporting and tracking. Education of these elements was given to all NICU patient-facing staff and compliance was monitored. Additional bundle elements were added after achieving compliance with initial bundle elements: annotate X-rays with depth of ETT; and bedside risk assessment tool.

UE events were tracked monthly and determined as the number of UE events per 100 intubation days. Reporting of UE events was done through KeepSafe electronic entry. Time intubated was reported electronically by the RT staff and monitored by NYP Quality Specialists.

4. Results: Staff compliance with the education for the elements was over 80% within one month of introducing. A rate of UE events at NYPQ was calculated at baseline, for 2021-April 2022. The measurement period was May-October 2022. The follow up period is from November 2022 – April 2023.

<table>
<thead>
<tr>
<th>Baseline rate</th>
<th>Measurement period</th>
<th>Follow up period</th>
<th>67% from baseline to measurement period</th>
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<td>4.50</td>
<td>1.48</td>
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5. Conclusions: This quality initiative shows it is possible to have NICU-wide acceptance and compliance with a quality improvement bundle. Additionally, it shows that it is possible to have a significant reduction on unplanned extubation events in a single unit. This could lead to improved outcomes for vulnerable infants, as well as earlier planned extubation and less ventilator days.
Problem Statement: An unplanned extubation (UE) is the inadvertent dislodgement of an endotracheal tube in a clinical patient setting. Historically, these events have been considered an expected consequence of care. However, a UE event can lead to cardiovascular collapse of the infant as well as the need for prolonged or invasive resuscitation. Additionally, time on a ventilator may be extended unnecessarily when plans to safely remove an endotracheal tube are not in place. Multiple single-center studies have shown that quality improvement initiatives can reduce UEs.

Objective/Aim Statement: Aim 1: To establish and implement an NYP enterprise-wide neonatal ICU ‘unplanned extubation bundle’ in the NYP Queens NICU, and to achieve ≥90% compliance with all elements of the bundle.

Aim 2: To reduce the rate of unplanned extubations on the NYP Queens campus by 10% from baseline within 6 months by implementing NYP NICU UE prevention bundle elements.

Design/Methods: Standardized bundle elements were introduced at NYPO and at all NICUs in the NYP system. Initial elements included the use of standardized anatomic reference points, standardized securement methods, protocol for high risk situations, and establishing incident reporting and tracking through Keepsafe. Education of these elements was given to all NICU nurses, neonatologists, physician extenders, and respiratory therapists. Compliance with the education and practice was monitored. Additional elements were later added, which included annotating X-rays with depth of ETT, using a new securement method, and using a bedside risk assessment tool.

NICU Staff Education
- 90% completed securement method
- 90% completed anatomic landmark
- 90% completed high-risk cares

Unplanned Extubation Rates

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<tr>
<th>Baseline period</th>
<th>Measurement period</th>
<th>Follow up rate</th>
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<td>4.50</td>
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67% from baseline to measurement period

Results:
90% of NICU staff received education on bundle elements in the required initial time period. UE events were tracked monthly and determined as the number of UE events per 100 intubation days. Over the first 27 months of the project, there were 7 unplanned extubations. Baseline date was collected between May 2021-April 2022 and the UE rate was 4.5 per 100 ETT days. The measurement period was from May-October 2022 and the UE rate was 1.48, which is a decrease of 67%. The follow up period was from November 2022-April 2023 and the rate is 1.34, a further decrease of 9.5%.

Conclusions/Lessons Learned:
This quality initiative shows it is possible to have NICU-wide acceptance and compliance with a quality improvement bundle. Additionally, it shows that it is possible to have a significant reduction on unplanned extubation events in a single unit. The biggest factors for an improved rate in our unit were felt to be unit-wide education and awareness, a standardized securement method, and staff awareness of high-risk situation plus bedside assistance with such situations.

Next Steps:
During the project we changed our securement method to the NeoBar® holder and will continue this method. We are working on standardizing recognition of extubation readiness. We will continue the education of new staff members and use of our existing tools, such as the risk assessment. Our follow up rate has continued to decline and allows room for improvement.
**Background:** Asthma is the leading cause of chronic disease in children. In 2020, The National Institutes of Health (NIH) published the Expert Panel Report-4 guidelines detailing comprehensive care for pediatric asthma, which emphasized environmental assessment and mitigation of environmental triggers. Allergens are a significant contributor to morbidity in pediatric asthma. As exposure is a major risk factor for increased frequency of exacerbations. To adhere to updated guidelines and improve asthma control care for patients with asthma in our practice, we are seeking our goal is to increase the frequency of environmental screening (indoor/outdoor allergies and asthma triggers). Additionally, we aim to implement and subsequent environmental intervention or mitigations for positive screens.

**Aim:** To increase the percentage of environmental screening for well-child visits for patients with poorly controlled or persistent asthma to at least 50% at the NYPH-WCM resident-based clinic by June 2024, and to offer appropriate environmental interventions in 90% of identified patients with a positive assessment by June 2024.

**Methods:** This is an observational time series study taking place in a pediatric resident continuity clinic setting at NYP-Weill Cornell Medicine. Sequential planned experimentation was employed to improve process measures including: documentation of asthma severity and control and, as well as the assessment of environmental allergies and triggers. Our Balancing measure was include total clinic time. Outcome measures include: the receipt of environmental interventions in patients with positive environmental screens, and improvement in asthma symptom control. Phase 1 studies studied the effect of interventions on establishing implementation of environmental screening in patients with asthma. In PDSA cycle 1, a resident-designed, well-child visit workflow was implemented to standardize asthma-specific questions focused on severity, control, and environmental triggers with a corresponding EMR template. This structured workflow was bundled with ongoing reminders for its use during pre-clinic huddles and educational sessions. 164 charts were reviewed over 11 months. Cycle 2 automatically incorporates this template into existing templates for well child visits and data collection is in progress. Phase 2 (not yet initiated) will focus on the implementation of interventions for positive screens and collection of outcome data and is not yet initiated. Outcome data will be collected during phase 2. During phase 1, 164 charts were reviewed over 11 months. In PDSA cycle 1, a resident-designed, structured informational workflow was implemented for clinic providers, which includes the critical components of a well-child visit for patients with asthma. This structured workflow was bundled with ongoing reminders for its use during pre-clinic huddles and educational sessions. The workflow includes the option of a generated template for the Electronic Medical Record (EMR) that assists and reminds providers to document severity, control, and environmental assessments. Cycle 2 automatically incorporates this template into existing templates for well child visits and data collection is in progress. Statistical control charts were used to display and analyze the data. API rules were applied to detect special cause variation.
**Results:** The documentation of asthma severity and control remained stable at 91 and 73 percent, respectively, with a trend towards improved control assessment. Documentation of indoor/outdoor allergies in all patients with asthma improved from 43% to 80% over the measured time period. Assessment of triggers was unchanged at 59%, however a trend toward improvement is noted and largely effected by one month (Aug 2022) of outlying data.

**Conclusions:** By creating a structured Asthma-workflow tool for well-child visits and increasing the ease of documentation of environmental assessments through a standardized template in the EMR, resident-led QI successfully improved screening rates for indoor/outdoor allergies which could improve asthma symptom control.

![Graph showing percent of patients with asthma presenting at annual or asthma follow up visits receiving environmental screening.](image)

**Well-visits for patients with asthma: Workflow**

**DURING VISIT:**
- Asthma History (use Asthma Tools Tab)
- General Asthma History (reviews, EG, hospitalizations) [HITSASTHMAHIST]
- Asthma Severity (symptoms, nighttime, SABA use, exacerbations) [ASTHMA TAB]
- Asthma Control Test (questionnaire about symptoms in past 4 weeks) [ASTHMA TAB]
- Environmental and Trigger Assessment (for patients with not well controlled or persistent asthma) [HITSASTHMAENVIR] or [HITSASTHMAHIST] after completing asthma tab
- Consider Referrals Pulmonologist Allergist Dermatologist Community Health Worker Asthma Educator
- Check Flu & COVID-19 vaccinations
- Pharmacy For home & school Don’t forget spacer for MDIs!

**WRAP-UP:**
- To PRINT & REVIEW with patient:
  1. Asthma Action Plan
  2. Medication Administration Form (MAF) with new meds or changes to meds

**Follow-Up (RGP or Pulm)**
- 1 month: for new symptoms, need changes, poor control
- 3-months: for persistent asthma

**Other Supports**
- Social Work/CHW
- Post Control
- Smoking Cessation Counsel
Background
- Asthma is a leading cause of chronic disease in children.
- The 2020 NIH guidelines emphasized the importance of environmental assessment and mitigation of triggers in patients with asthma.
- It is important to use a multidisciplinary team in the care of patients with asthma, including health care providers, asthma educators, social workers, and community health workers, to optimize asthma control.

Objective/Aim Statement
- To increase the percentage of environmental screening during well-child asthma visits to 50% at the NYPH-WCM resident clinic by June 2024 and to offer environmental interventions in 90% of patients with a positive assessment by June 2024.

Design/Methods
- The Method for Improvement framework was utilized, including a driver diagram which highlights opportunities to improve environmental asthma control in a single pediatric resident group practice (April 2022- present)
- Process measures included documented indoor/outdoor allergies, asthma severity and control, asthma action plan, and assessment of triggers
- Baseline data was collected for 3 months prior to cycle 1 initiation. Data was collected via EMR review (n=164 charts). Statistical run charts were created to present and analyze data

Resident-led Quality Improvement Project to Improve Environmental Assessment in Pediatric Asthma

Weill Cornell Medicine Quality Improvement and Patient Safety Poster Symposium, May 2023
Istvan Kanyo, Morgan Smith, Kathryn Phillips, Brienne Lubor, Snezana Osorio and Jennie G. Ono

Results
- Asthma severity and control documentation remained stable at 91 and 73 percent, respectively.
- Indoor/outdoor allergies documentation in all patients with asthma improved from 43% to 80% over the measured period.
- Trigger assessments were unchanged at 59%, however a trend toward overall improvement is noted and largely effected by one month (Aug 2022) of outlying data.

Conclusions/Next Steps:
- By creating a structured asthma workflow tool for well-child visits and increasing the ease of documentation of environmental assessments through the EMR, this resident-led QI project successfully improved screening rates for indoor/outdoor allergies, which could improve asthma symptom control.
- Future progress will address environmental interventions, comparing severity and control to previous visits.
Problem Statement: Endotracheal intubation is a life-saving procedure commonly performed on critically-ill newborns. However, in community hospitals, providers might not have as many opportunities to perform this procedure due to decreased volume of patients. As a result, there is likely a decay in the knowledge and confidence in healthcare providers who are performing the procedure and the nurses and respiratory therapists who assist with intubation.

Objective/Aim Statement: The primary objective of this research project was to investigate if providing a skills refresher in neonatal endotracheal intubation will improve provider and nursing proficiency and confidence.

Design/Methods:
1. Participants were asked to answer a pre-test survey assessing their baseline knowledge and comfort level with neonatal intubation.
2. This was followed by a simulation case, during which their performance was evaluated with a procedural checklist, and a short educational debrief.
3. Participants then received intubation education which was composed of a combination of the following: power-point presentation, educational video, topic sheets, and hands on in-person education.
4. Participants then participated in another simulation case and again evaluated with a procedural checklist.
5. The session ended with a short debrief which solidified best practices and evidence based procedural competencies which were reviewed in our skill-specific education phase followed by a post-test and comfort survey.

Results:
After the educational session we captured Likert survey responses from n=32 participants of which 100% of participants found the SPRINT-Intubation session was useful or very useful with 61% of participants responded very useful. 100% of participants responded that they wanted the session repeated yearly. Prior to the session, 66% of participants were confident performing NICU intubations while after the session confidence improved to 90%.

Conclusions/Lessons Learned:
Providing an educational refresher in neonatal endotracheal intubation improves provider and nursing proficiency and confidence in performing and assisting endotracheal intubation in our community hospital, NYP Queens. Future steps include incorporating a monthly skills refresher in other NICU procedures to include and not limited to, umbilical vein catheterization, nasogastic tube placement and chest tubes.
Results:
After the educational session we captured Likert survey responses from n=32 participants of which 100% of participants found the SPRINT-Intubation session was useful or very useful with 61% of participants responded very useful. 100% of participants responded that they wanted the session repeated yearly. Prior to the session, 66% of participants were confident performing NICU intubations while after the session confidence improved to 90%.

Conclusions/Lessons Learned:
Providing an educational refresher in neonatal endotracheal intubation improves provider and nursing proficiency and confidence in performing and assisting endotracheal intubation in our community hospital, NYP Queens. Future steps include incorporating a monthly skills refresher in other NICU procedures to include and not limited to, umbilical vein catheterization, nasogastic tube placement and chest tubes.
Pilot Implementation of a Behavioral Emergency Response Team Reduces Work-Related Injuries from Patient-to-Staff Violence

Kathleen Hanlon MD, Jennifer Powell BSN, RN, Susan Spezzano MSN, RN, NE-BC, Roseanne Raso DNP, RN, NEA-BC, FAAN, FAONL, Andrew Edelstein MD, Jihoon Ha MD, Lisa Sombrotto MD, Anna Dickerman, MD

**Background/Significance:** A behavioral emergency response team (BERT) is an interdisciplinary rapid response team for behavioral emergencies, typically on non-behavioral health units where staff members are less prepared to manage them. With increased national focus on reducing workplace harm in healthcare systems, there has been rising interest in utilization of BERTs (Parker, 2020). National trends in BERT implementation and literature findings exist mostly in the domain of behavioral health nursing (Loucks, 2010). To our knowledge, there is no current publication describing interdisciplinary BERT implementation on a psychiatry consultation-liaison service.

**Methods:** Our consultation-liaison psychiatry department implemented a BERT pilot across all non-psychiatric inpatient floors as part of a quality improvement initiative. In addition to the primary team physician and nurse, our BERT teams consisted of a member of the C-L service (psychiatric resident or nurse practitioner), security, and nurse manager. We reviewed electronic health record data from the first 6 months post-implementation, specifically focusing on precipitating etiologies/events, interventions, and outcomes. We compared reports of work-related injuries from patient-to-staff violence over the 6 months pre- and post-intervention.

**Results:** There were 63 BERT activations representing 49 individual patients over the study period. BERT patients were more likely to be male, less likely to be discharged home, and had a longer length of stay (LOS) compared to all inpatients in general. Physical agitation was the precipitating event in 45% of activations, verbal agitation in 29%, self-injury in 6.5%, and destruction of property in 4.8%. 15% occurred after an assault to staff. The most common precipitating event was behavioral manifestations of confusion/delirium (41.9%), followed by patient perception of not being listened to or request being denied (29.0%), and attempt to leave against medical advice or elopement (9.7%). The most common underlying cause of the behavior was delirium (37%), followed by primary psychiatric illness (23%), interpersonal difficulties (13%), and substance withdrawal (6%). Excluding BERT activations in which no acute intervention was needed, verbal de-escalation was utilized in 89% and psychotropic initiation/changes were recommended in 80%. The C-L service was already consulted in 48% of activations, and 47% resulted in placement of new consults. Reported work-related injuries from patient-to-staff violence decreased by 22.6% post-BERT launch.

**Discussion/Conclusions:** The BERT was a feasible and effective means of rapid response, assessment, and evaluation of patients in the general hospital setting exhibiting an acute behavioral emergency. Implementation of the BERT was associated with a significant decrease in reported work-related injuries from patient-to-staff violence. BERTs play an emerging role for reducing harm in the medical setting.

**References**


Background: A behavioral emergency response team (BERT) is an interdisciplinary rapid response team for behavioral emergencies, typically on non-behavioral health units where staff members are less prepared to manage them. With increased national focus on reducing workplace harm in healthcare systems, there has been rising interest in utilization of BERTs (Parker, 2020). National trends in implementation and literature findings exist mostly in the domain of behavioral health nursing (Loucks, 2010). To our knowledge, there is no current publication describing interdisciplinary BERT implementation on psychiatry consult-liaison service.

Methods: Our consultation-liaison psychiatry department implemented a BERT pilot across all non-psychiatric inpatient floors as part of a quality improvement initiative. In addition to the primary team physician and nurse, our BERT teams consisted of a member of the C-L service (psychiatric resident or nurse practitioner), security, and nurse manager. We reviewed electronic health record data from the first 6 months post-implementation, specifically focusing on precipitating etiologies/events, interventions, and outcomes. We compared Keep-Safe reports of work-related injuries from patient-to-staff violence over the 6 months pre- and post-intervention.

Aim: Our aim was to initiate a BERT team on all inpatient units as a quality improvement initiative to reduce workplace harm.

Results: There were 63 BERT activations representing 49 individual patients over the study period. Physical agitation was the precipitating event in 45% of activations, verbal agitation in 29%, self-injury in 6.5%, and destruction of property in 4.8%. 15% occurred after an assault to staff. The most common underlying cause of the behavior was delirium (37%), followed by primary psychiatric illness (23%), interpersonal difficulties (13%), and substance withdrawal (6%). Excluding BERT activations in which no acute intervention was needed, verbal de-escalation was utilized in 89% and psychotropic initiation/changes were recommended in 80%.

Table 1. BERT patients were more likely to be male, less likely to be discharged home, and had a longer length of stay (LOS) compared to all inpatients in general.

Discussion/Conclusion: The BERT was a feasible and effective means of rapid response, assessment, and evaluation of patients in the general hospital setting exhibiting an acute behavioral emergency. Implementation of the BERT was associated with a significant decrease in reported work-related patient-to-staff violence. BERTs play an emerging role for reducing harm in the medical setting. Given the expertise of consultation-liaison psychiatrists in management of agitation in the general medical setting, we argue that it is appropriate and necessary for our discipline to be involved in further clinical work and research on BERTs.

References
B STRONG: Evaluating Breast Cancer Survivors’ Perception of Weight Management

Genevieve A. Fasano¹
Solange Bayard¹
Josh Johnson¹
Ashley Gordon²
Mia Harris²
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Problem: Obesity and weight gain in breast cancer survivors leads to a greater risk of recurrence and decreased survival. A paucity of data exists regarding the strengths, weaknesses, and barriers for implementing culturally sensitive, patient-centered interventions for weight management among minority communities.

Objective: The objective of this study was to evaluate breast cancer patients’ experiences and perspectives regarding weight management in a racially diverse population, as part of a larger implementation project to develop a patient-centered comprehensive weight management program for breast cancer patients.

Project Design: This was a qualitative study utilizing semi-structured interviews to develop an understanding of breast cancer patients’ opinions, feelings, experiences, and knowledge regarding weight management. Adult female patients diagnosed with in situ or non-metastatic invasive breast cancer from January 2020 to December 2021 were identified through a prospectively maintained database of patients at New York Presbyterian Brooklyn Methodist Hospital. Eligible patients were English speaking with a body mass index (BMI) of at least 25 kg/m², and had to have completed surgery, chemotherapy, and/or radiation treatments. Semi-structured one-on-one interviews were completed after informed consent. Transcripts were analyzed and content analysis was utilized to identify major themes and sub-themes.

Results: Participants (n = 17) most commonly self-identified as non-Hispanic Black (70.6%). Nearly all participants felt comfortable being approached about weight management, yet less than half (41.2%), reported that they knew about the link between breast cancer and body weight prior to the interview. Four themes emerged: (1) lack of knowledge regarding the link between body weight and breast cancer risk, (2) barriers to weight management including family stressors, high cost, mental health issues, and chronic medical conditions, (3) previous attempts at weight loss including bariatric surgery, and (4) best practices for approaching weight management including discussion prior to survivorship.

Conclusions: There is a need for a multidisciplinary, patient-centered weight management program for minority breast cancer patients that improves awareness of the link between weight and breast cancer risk. Weight management should be introduced early on as an element of the treatment plan for breast cancer.
Introduction
Obesity disproportionately impacts women of color. Non-Hispanic Black adults have the highest age-adjusted prevalence of obesity. In the United States, 4 out of 5 Black women are overweight or obese.

Obesity is linked to an increased breast cancer risk and worse outcomes are seen for breast cancer patients who are obese irrelevant of subtype and menopausal status.

Current guidelines for weight management after breast cancer focus on survivorship and lack guidance for providers on how to engage with and counsel patients longitudinally.

There is a paucity of data regarding strengths, weaknesses, and barriers for implementing culturally sensitive, patient-centered interventions for weight management among minority communities.

Objective
Evaluate breast cancer patients’ experience and perspectives regarding weight management in a racially diverse population to inform development of a comprehensive, patient-centered weight management program.

Project Design

- **Population**
  - NYP BMH breast cancer patients
  - BMI > 25 kg/m²

- **Semi-Structured Interviews**
  - Recruited by phone
  - Interviews via Zoom

- **Data Analysis**
  - Thematic analysis for major themes and sub-themes

Results

- 17 participants were interviewed
- Median number of days since diagnosis: 340 days
- Median age: 58 years (range 43-75)
- Most (70.6%) participants identified as non-Hispanic Black
- Median BMI was 34.6 kg/m²
- 58.9% privately-insured and 41.4% insured by Medicaid and Medicare
- Nearly half (47.1%) had either neoadjuvant or adjuvant chemotherapy

All but one participant felt comfortable being approached about weight management yet less than half (41.2%) of participants reported that they knew about the link between breast cancer and body weight prior to the interview.

Major Theme: Lack of Knowledge
- Motivation to learn more through self-directed reading
- Personal beliefs regarding the link
- Lack of education from providers

Major Theme: Barriers to Weight Management
- Family stress
- High cost of healthier foods
- Mental health issues
- Chronic medical conditions

Major Theme: Previous Attempts at Weight Loss
- Good food vs. Bad food
- Structured weight loss programs
- Medical and surgical weight loss

Major Theme: Approach
- Comfortable being approached by breast cancer team
- Introduce sooner rather than later

Conclusions
There is a need for a multidisciplinary, patient-centered weight management program for minority breast cancer patients that improves awareness of the link between weight and breast cancer risk. Weight management should be introduced early on as an element of the treatment plan for breast cancer.

Next Steps
- Launch of Breast Strategies To Reduce Oncologic risk through Nutritional Guidance and referral
- Creation of patient education video, viewed in clinic
- Currently tracking referral patterns and patient BMI at diagnosis, during treatment, and during survivorship

B STRONG: Evaluating Breast Cancer Survivors’ Perception of Weight Management
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Co-sponsored by:

Quality Improvement Academy - Weill Cornell Medicine

Division of Quality and Patient Safety | Weill Cornell Medicine Physician Organization

NewYork-Presbyterian Department of Nursing